

# **CAPITAL IMPROVEMENT PROGRAM**

## **Town of Willington, Connecticut**

2024/2025 through 2028/2029



**Prepared by  
The Town of Willington  
Capital Improvement Planning Committee**

# Introduction

In fiscal year 2011-2012 the Board of Selectmen voted to establish a CIP Committee of nine representatives with staggered terms. The Board of Selectmen appoints the first seven seats. The First Selectman fills the eighth seat. The ninth seat is filled by the Board of Finance Chairman, or their delegate.

As of April 1, 2024 the committee consists of:

- 1) Christina Mailhos, Chairman (term expires November 30, 2025)
- 2) Stuart Cobb (term expires November 30, 2025)
- 3) KarenAnn Caldwell (term expires December 8, 2026)
- 4) Jim Bulick (term expires 12/3/2026)
- 5) James Marshall (term expires 12/8/2026)
- 6) Melissa McKinnon (term expires December 1, 2024)
- 7) Jennifer Goodale (term expires December 1, 2024)
- 8) Peter Tanaka (First Selectman)
- 9) Stef Summers (Board of Finance representative)
- 10) Donna Latincsics (Business Manager Ex-officio non-voting member)

Lisa Pascuzzi was the paid recording secretary for the CIP committee for most of this planning season.

Continuing the process begun in 1991, the Willington Capital Improvement Planning (CIP) Committee presents this report with the recommended capital improvement program for fiscal years 2024/2025 – 2028/2029. Specific projects are recommended for this time period. This report should be used as a set of specific budgetary recommendations for FY2024-2025 and as a plan for future years.

## Purpose

The basic function of the CIP Committee is to provide the Town of Willington with an orderly process for planning and budgeting for capital needs. The plan is intended to prioritize current and future needs to fit within the anticipated level of financial resources available. The goal is to maintain all capital assets including buildings and infrastructure and to meet future demands, thus avoiding deterioration leading to costly maintenance requirements, threatening interruption of town services and decline of the community or stagnation of community growth.

The Capital Improvement Program (CIP) is a recommended schedule of public, physical improvements, including the planning and engineering thereof, for the Town of Willington over a five year period. The overall schedule is based upon a series of priorities which take into consideration the Town's current and anticipated financial capacity as well as the needs, desire and improvements requested from various departments, agencies, boards and commissions. The CIP is updated annually at which time the schedule of projects are revised as appropriate. This plan should be developed in concert with the comprehensive long-range goals of the Town of Willington as noted in the Plan of Conservation and Development.

## Methodology

Using the Capital Improvement Program Request form and Appendix A and B, the Committee requested from all departments, boards and commissions an update of anticipated projects, costs and timetables.

All departments, boards or commissions of the Town supported in any portion by town funds, were asked to prepare detailed estimates of capital expenditure(s) to be made. Revenue other than local tax revenue expected to be received to offset the cost of the proposed capital expenditure was also suggested.

The committee reviewed all projects and provided timetables, funding sources and departmental priorities. Finally, the Committee reviewed all data with an understanding of the fiscal capability of the Town and developed recommendations for the coming year and plans for future years. This would give townspeople a definitive plan of capital projects and would give the Board of Selectmen and the Board of Finance an understanding of the impact on upcoming budgets for their budgetary work. It would also allow the Committee to monitor LOCIP, Capital Reserves and local taxation to match projects for the most optimal configuration.

## Summary of Project Requests, FY2024/25 - 2028/29

One of the primary goals of the committee is to sustainably increase the net capital expenditures of the general budget while maintaining the capital plan of the Town. Our goal for the past few years is to increase local spending by at least 10% each year, and this year this target was not possible due to budgetary constraints.

Typically, the largest part of the capital expenditures budget is repayment of long-term debt. Payment for the library bond will continue until FY2027 and is currently the only Town bond remaining. In FY24-25 the town will pay \$165,000 toward this bond. The Town has relied on long-term leasing for equipment and the CIP Committee is taking steps to move away from this practice. For the next fiscal year, the Town will pay \$88,602 in lease costs from the general fund for public works equipment (2018 roadside mower, 2022 dump truck, 2023 F350 pickup truck, 2022 F450 and the 2024 Dump Truck). These payments are included in the Public Works operating budget.

To understand the proposal for school building repairs, it is important to understand history and key deadlines going forward. We have long known that there will need to be a large school project and prior to the new school referendum in 2023 we had been using estimates in this plan for bond payments in the range of \$1,400,000. In 2023, the School Building Committee made a recommendation to the Town to build a \$62M new school with bond payments approximately twice what was estimated. This was not approved at referendum in March of 2023. Following the referendum, the CIP Committee recommended reserving \$1,000,000 for each of the 5 years of the plan to go towards school repairs. At this time, it is still unclear what the Board of Education will be recommending but addressing the growing repair and maintenance needs of the existing schools has become a clear priority and the deadlines for applying for roof/HVAC and solar are fast approaching. For this reason, the CIP Committee recommended putting aside \$1,500,000 in the first year of this plan so that there will be necessary cash reserves for grant reimbursement programs related to the roof/HVAC/solar. Furthermore, in year 2, the CIP Committee has recommended reserving \$500,000 to be used to pay-as-you-go with repairs or go towards a possible school building repair projects bond payment.

Fortunately, there is still some available ARPA funding. It was used to fund several projects last year and is a suggested source of funding for a facilities study for municipal buildings, the entryway gutter project at the library and a regulation and ordinance codification program for the Town Clerk and Land Use.

**PUBLIC WORKS:** There are no major vehicle or equipment purchases planned for this year. Village Hill Road drainage is planned for with a TRIP grant and configuration of the salt shed is planned for with a STEAP grant. The installation of storm water treatment chambers is planned for with a LoCIP grant. In future years, road improvements on Liska and Schofield will likely require bonding to finance.

### **FIRE DEPARTMENTS:**

The purchase of a new primary ambulance was approved for FY22-23 with a lease payment of \$48,638 in all years of the plan. The purchase of a new 1<sup>st</sup> response vehicle for Willington Hill Fire Department with a lease payment of \$12,410 is also in all years of the plan. The two new requests for next year are \$200,000 for the Emergency Services Building Committee and \$35,000 for a parking lot replacement project, along with a \$11.5M bond in year 3 of the plan to finance new fire station(s).

**TOWN:** The funding to complete the mandated re-evaluation is included in this current year for \$17,500. The facilities study for municipal buildings that was planned for this year was covered by ARPA funds.

**SCHOOLS:** It is not clear what the priority and cost of building projects at the schools are, however, we do know they will be substantial. In Year 1, \$2.3M is earmarked to come out of the Capital Reserve Fund (funded by \$1M put aside last year and \$1.5M in Y1) to address the roof/HVAC/solar projects. In addition, there is \$500,000 set aside in Year 2 to go towards building repairs or a school bond payment for repairs. There are several steps to take before a vote on how to proceed will take place, but it is presumed a bond will be necessary and we are hopeful a recommendation will come before the town in the next fiscal year.

**PARKS & RECREATION:** A major lighting and drainage project is underway at the River Road Athletic Complex with funding provided by ARPA.

**LIBRARY:** Now that the Library is getting older, there are several maintenance and repair projects that have been put forth for funding. ARPA funds will cover the retaining wall repair. LoCIP funds will cover a building envelope project in Year 1 and interior painting of walls and doors in Year 5. Reserve funds will cover flooring in the community room and exterior painting of the windows in Year 3 and Year 4 respectively.

# RECOMMENDATIONS FOR FY 2024/25-2028/29

## Projects to Fund for FY2024/25:

The following CIP committee recommendations are specific for the next fiscal year ending June 30, 2025 and should serve as the proposed capital budget to be adopted. The majority of these expenses are debt service and are included in the General Government budget (for example, Public Works vehicle lease payments are included in the Public Works operating budget.) Also included here is the annual transfer to the Capital Reserve Fund. We have also added an additional transfer to the Capital Reserve Fund to be earmarked to address the school buildings.

## FY 2024-25 - Impacting General Fund

| Project Description  | FY 24-25<br>Budget Impact | Note-Budget Line<br>Source           |
|--|---------------------------|--------------------------------------|
| DEBT SERVICE / 2022 PW F-450 Small Dump - lease payment thru 2028  | 10,948                    | Operating Budget<br>Line Item - #311 |
| DEBT SERVICE / 2023 PW PICKUP FORD F 350 - lease payment thru 2028 | 7,522                     | Operating Budget<br>Line Item - #311 |
| DEBT SERVICE / 2022 PW DUMP - lease payment thru 2028              | 32,010                    | Operating Budget<br>Line Item - #311 |
| DEBT SERVICE / 2018 PW roadside Mower - lease payment thru 2027    | 18,349                    | Operating Budget<br>Line Item - #311 |
| DEBT SERVICE / 2006 Bond for Library - Bond payment thru 2027      | 165,000                   | Operating Budget<br>Line Item - #910 |
| DEBT SERVICE / 2024 PW DUMP - Lease payment thru 2030              | 19,773                    | Operating Budget<br>Line Item - #311 |
| Transfer to Open Space   | 25,000                    | Operating Budget<br>Line Item - #515 |
| Transfer to Capital Reserve - General                              | 31,000                    | Operating Budget<br>Line Item - #504 |
| Transfer to Capital Reserve - Schools                              | 1,500,000                 | Operating Budget<br>Line Item - #504 |
| WHFD Parking Lot Replacement                                       | 35,000                    | Operating Budget<br>Line Item - #930 |
| TOB/PW Building Security   | 30,000                    | Operating Budget<br>Line Item - #930 |
| <b>TOTAL</b>   | <b>1,874,602</b>          |                                      |

**FY 2024-25 - Off Budget Expenditures**

| <b>Project Description</b>                               |                  | <b>Note-Budget Line Source</b>     |
|--|------------------|------------------------------------|
| Roof Projects  | 2,050,000        | Fund #04 (Capital Reserve for SBP) |
| Roof Projects - School Construction Grant Reimbursement  | (1,304,465)      | Fund #04 (Capital Reserve for SBP) |
| HVAC Projects  | 3,150,000        | Fund #04 (Capital Reserve for SBP) |
| HVAC Projects - School Construction Grant Reimbursement  | (2,013,795)      | Fund #04 (Capital Reserve for SBP) |
| Solar Projects   | 1,000,000        | Fund #04 (Capital Reserve for SBP) |
| Solar Projects - School Construction Grant Reimbursement | (639,300)        | Fund #04 (Capital Reserve for SBP) |
| CES Chimney  | 80,000           | Fund #04 (Capital Reserve)         |
| 2023 WFD1 Primary Ambulance - lease payment thru 2030    | 48,638           | Fund #17 (ESR Fund)                |
| 2023 WHFD 1st Response Vehicle - lease payment thru 2030 | 12,410           | Fund #17 (ESR Fund)                |
| WFD1 Ambulance Payroll Supplement                        | 10,000           | Fund #17 (ESR Fund)                |
| Emergency Services Facilities Building Committee         | 200,000          | Fund #04 (Capital Reserve)         |
| Village Hill Road Drainage & Paving                      | 500,000          | TRIP Grant                         |
| PW Configuration Part I Salt Shed                        | 350,000          | STEAP Grant                        |
| PW Install Storm Water Treatment Chamber                 | 35,000           | Fund #02 (LoCIP)                   |
| Library Building Envelope                                | 80,000           | Fund #02 (LoCIP)                   |
| Assessor Revaluation Y1 of Y5 for 2028 Revaluation       | 17,500           | Fund #04 (Capital Reserve)         |
| <b>TOTAL</b>   | <b>3,575,988</b> |                                    |

**OUT YEARS FISCAL YEARS 25-26 thru 28-29:** Planned General Fund spending is \$2,869,201 in Year 2, compared to \$1,874,602 in Year 1. The dramatic increase is due to the bond payments beginning for the possible school projects, road improvement projects and proposed fire department stations(s).

## CAPITAL IMPROVEMENT PROGRAM

### APPROVAL PROCEDURE

#### 1. Town of Willington Boards, Commissions, Agencies, Departments

- Responsible for preparing the CIP requests and forwarding them to the CIP committee by the November deadline of each year. The November deadline will be determined on a yearly basis by the CIP committee.
- Each Board, Commission, Agency or Department shall have representation available to meet with the CIP committee, at their request, to discuss, explain and justify each request.

#### 2. CIP Committee Duties (Is a committee coordinating the capital requests of the town)

- Elects a committee chair.
- Follows municipal rules and regulations to be in compliance with such
- Submits to department heads – list of inventory and condition assessment survey for their review, along with request form and instructions
- Reviews all policies and criteria (especial with new elected officials or committee members)
- Reviews prior projects for completeness, elimination or continuation
- Review new requests for: 1) meeting criteria, 2) prioritizing, 3) assigning funding
- Holds meeting to help in completing or clarifying requests (if necessary).
- Adopts new CIP plan containing 5 year capital program to be approved in principle with the first year capital budget to be legally adopted
- Submits plan to BOS for their approval
- Revises CIP and sends to Referendum for adoption
- Meets monthly to monitor status of projects and conduct site visits as needed.

#### 3. Board of Selectmen Duties

- Reviews recommendations of CIP and return for revision(s) if necessary.
- Submits recommended CIP and Capital Budget to Board of Finance and Planning and Zoning Commission in time for yearly budget preparation, in compliance with CT General Statutes 8-23 and 8-24.
- Shall revise the CIP to comply with the Board of Finance fiscal policies established in relation to the CIP.

#### 4. Board of Finance Duties

- Approves fiscal policies and plans for the management and implementation of the CIP.
- BOF/TM approves appropriations for off budget projects.

#### 5. Planning and Zoning Commission Duties

- Reviews the recommended CIP for compliance to CT General Statute 8-23.

#### 6. Town Meeting

- At Town Meeting, the recommended CIP for the next fiscal year and the overall concept of the revised five (5) year plan shall be voted on.
- The Capital Budget and any appropriation for capital projects or expenditures and the authorization to issue the debt for such item must be voted on at a Town Meeting.

## INSTRUCTIONS FOR PROJECT REQUEST FORM

### PROJECT TITLE

List the Title of proposed project

### DATE SUBMITTED

Date project is first submitted to CIP Committee

### SUBMITTING DEPARTMENT

Name of your department, agency, board, or commission

### SUBMITTED BY

Name of person to contact for additional details and questions

### PROJECT # and ACCOUNT #

These numbers will be assigned by CIP Committee

### BRIEFLY DESCRIBE PROJECT

1. Give a brief description of the project
2. State if it is a new purchase or replacing an existing facility, equipment, land
3. List life expectancy
4. Include studies and/or reference material if available. Attach additional sheets if necessary.

### BRIEFLY JUSTIFY PROJECT

Explain why this project is needed at this time.

### IMPACT ON OPERATING BUDGET

Explain if it will create an increase or decrease in operating expenses and why.

### TOTAL COST ESTIMATES

List **Total Project Cost**, outlining if the project will overlap fiscal years or be needed in multiple fiscal years, and other costs of the project such as planning, engineering, inspection, site acquisition. List other indirect costs of the project, personnel, annual maintenance costs, materials, furniture etc

### TOTAL REVENUE ESTIMATES

List total project Revenues and source.

### PROJECT RANK

Rank the importance of each project, using 1 as the highest priorities:

1. Committed: Projects the Town has already committed to undertake.
2. Urgent: Projects that address safety, health, code violations, or deficiencies in services provided.
3. Priority: Projects that are needed to replace unsatisfactory conditions or services.
4. Needed: Projects that are planned but can be delayed until funds are available.
5. Desirable: Projects that would be ideal if sufficient funds are available.

**APPENDIX B****Qualification Criteria:**

For the purpose of this report, “capital improvements” are major projects undertaken by the Town that are generally one or more of the following categories:

- All projects requiring debt obligation of borrowing.
- Any acquisition or lease of land.
- Purchase of major equipment and vehicles valued in excess of \$10,000 with life expectancy of three years or more.
- Construction of new building facilities including engineering, design and other pre-construction costs with an estimate cost in excess of \$10,000.
- Major building improvements that are not routine expenses and that substantially enhance the value of a structure with an estimated cost in excess of \$10,000.
- Major equipment or furnishing required to furnish new building or other projects with an estimated cost in excess of \$10,000.
- Major studies requiring the employment of outside professional consultants in excess of \$10,000.
- Projects costing greater than \$5,000 but less than \$10,000 with useful life of greater than 3 years that increase the asset value may be purchased from Capital Expenditure account 0930.

**Evaluation Criteria:**

Do the answers to these questions support doing this project?

Rank 0-3 (0-not very much, 1-somewhat, 2-is supportive, 3-very supportive)

Legal Issues

- Is this project needed to meet federal or state mandates such as code violations?

Social Issues

- Does this project promote economic vitality, encourage jobs or business development?
- Is there public support for this project?
- What is the departmental support for this project?
- Who will benefit from this project (percentage of population served)?
- Will this project benefit a special needs segment of the population?
- Will this project meet the needs of the community for the next 10-20 years?
- Are there community health or safety factors associated with this project?

Financial Issues

- Is the proposed funding reasonable for this project (benefit-to-cost ratio)?
- Are there State or Federal funds available for this project?
- What are the future operational and maintenance costs associated with this project?
- Will this project reduce current operational or maintenance costs?

Project Issues

- Is the timing or phasing of this project critical to availability or other projects?
- Are there alternatives to this project, other options available?
- How much disruption or inconvenience will be caused by this project?
- Has adequate planning been done regarding scope of work and cost estimates?
- What are the implications of deferring the project?
- Do any of these criteria carry extra weight?

|                                    |                                    | 5 year Budget Projections |   |            |    |                 |  |            |     |             |     |              |  |
|------------------------------------|------------------------------------|---------------------------|---|------------|----|-----------------|--|------------|-----|-------------|-----|--------------|--|
|                                    |                                    | Fund 02                   |   | Fund 04    |    | Fund 04         |  | Fund 17    |     | Fund 06     |     |              |  |
|                                    |                                    | LOCIP                     |   | G. Reserve |    | School Projects |  | Emer Equip |     | Parks & Rec |     | Total        |  |
| Actual                             | July 1, 2023                       | 150,030                   |   | 501,240    |    | 0               |  | 386,137    |     | 6,000       |     | \$ 1,043,406 |  |
| est. Current Year                  | Expenditures                       | 69,817                    | j | 583,949    | jj | 32,500          |  | 177,571    | jjj |             |     | \$ 863,837   |  |
| est. Current Year                  | Additions                          | 55,888                    |   | 460,000    |    | 1,000,000       |  | 175,000    |     | 500         | FRP | \$ 1,691,388 |  |
| est. Current Year                  | Interest                           | -                         |   | 12,493     |    | 30,000          |  | 100        |     | 3           |     | \$ 42,596    |  |
| est. Current Year                  | July 1, 2024                       | 136,101                   |   | 389,784    |    | 997,500         |  | 383,666    |     | 6,503       |     | \$ 1,913,553 |  |
| est. Year 1                        | Expenditures                       | 115,000                   | k | 297,500    | kk | 2,242,440       |  | 71,048     | kkk |             |     | \$ 2,725,988 |  |
| est. Year 1                        | Additions                          | 55,888                    |   | 31,000     |    | 1,500,000       |  | 175,000    |     |             |     | \$ 1,761,888 |  |
| est. Year 1                        | Interest                           | -                         |   | 10,000     |    | 40,000          |  | 100        |     | 3           |     | \$ 50,103    |  |
| est.                               | July 1, 2025                       | 76,989                    |   | 133,284    |    | 295,060         |  | 487,718    |     | 6,506       |     | \$ 999,556   |  |
| est. Year 2                        | Expenditures                       | 60,000                    | l | 812,500    | ll | 0               |  | 71,048     | lll |             |     | \$ 943,548   |  |
| est. Year 2                        | Additions                          | 55,888                    |   | 1,056,600  |    | 500,000         |  | 175,000    |     |             |     | \$ 1,787,488 |  |
| est. Year 2                        | Interest                           | -                         |   | 10,000     |    | 10,000          |  | 100        |     | 3           |     | \$ 20,103    |  |
| est.                               | July 1, 2026                       | 72,877                    |   | 387,384    |    | 805,060         |  | 591,770    |     | 6,509       |     | \$ 1,863,599 |  |
| est. Year 3                        | Expenditures                       | -                         | m | 134,368    | mm | -               |  | 71,048     | mmm |             |     | \$ 205,416   |  |
| est. Year 3                        | Additions                          | 55,888                    |   | 612,260    |    | -               |  | 175,000    |     |             |     | \$ 843,148   |  |
| est. Year 3                        | Interest                           | -                         |   | 20,000     |    | -               |  | 100        |     | 3           |     | \$ 20,103    |  |
| est.                               | July 1, 2027                       | 128,765                   |   | 865,276    |    | 805,060         |  | 695,822    |     | 6,512       |     | \$ 2,501,434 |  |
| est. Year 4                        | Expenditures                       | -                         | n | 1,221,957  | nn | -               |  | 71,048     | nnn |             |     | \$ 1,293,005 |  |
| est. Year 4                        | Additions                          | 55,888                    |   | 673,486    |    | -               |  | 175,000    |     |             |     | \$ 904,374   |  |
| est. Year 4                        | Interest                           | -                         |   | 10,000     |    | -               |  | 100        |     | 3           |     | \$ 10,103    |  |
| est.                               | July 1, 2028                       | 184,653                   |   | 326,805    |    | 805,060         |  | 799,874    |     | 6,515       |     | \$ 2,122,906 |  |
| est. Year 5                        | Expenditures                       | 71,225                    | o | 247,500    | oo | -               |  | 71,048     | ooo |             |     | \$ 389,773   |  |
| est. Year 5                        | Additions                          | 55,888                    |   | 740,835    |    | -               |  | 175,000    |     |             |     | \$ 971,723   |  |
| est. Year 5                        | Interest                           | -                         |   | 10,000     |    | -               |  | 100        |     | 3           |     | \$ 10,103    |  |
| est.                               | July 1, 2029                       | 169,316                   |   | 830,140    |    | 805,060         |  | 903,926    |     | 6,518       |     | \$ 2,714,959 |  |
|                                    |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| Closed SBC Consultants             |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| Closed MooseMeadow Rd Repairs      |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| Closed Excavator purchase          |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| Closed CES Sidewalk repair         |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| Closed HMS Sidewalk repair         |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 170,649 BS exp YTD as of 2.21.24   |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 4,382 bal VH Drainage              |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 1,007 bal VISIONS software         |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 9,886 bal 2024 Freightliner        |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 60,000 WFD1 Hurst Equip TM 11/2/23 |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 20,000 HMS Plumbing TM 11/2/23     |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 20,000 CES Plumbing TM 2/20/24     |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 20,763 bal Refurbish 1991 ET       |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 74,178 2012 Sweeper TM 2/20/24     |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 75,760 bal WFD1 Engineering        |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 8,000 inc req for UST WFD#1        |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 74,500 2024 Reval TM 2/20/24       |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 48,638 AMB 2023 (lease)            |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| (10,133) BB lights RRAC closed     |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 39,346 21-22 Pickle ball court     |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 12,410 WHFD Tahoe                  |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 71,950 Overhead Doors              |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 110,000 23-24 WHFD Survey          |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 32,500 School Fac TM 11/2/23       |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 20,000 Transfer out PR             |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 69,817 FY 2023-24 (j)              |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 583,949 FY 2023-24 (jj)            |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 32,500 FY 2023-24                  |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 177,571 FY 23-24 (jjj)             |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
|                                    |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| FY 24-25 (YEAR 1)                  |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
|                                    | 3,150,000 Ventilation              |                           |   |            |    |                 |  |            |     |             |     |              |  |
|                                    | (2,013,795) Ventilation Grant Reim |                           |   |            |    |                 |  |            |     |             |     |              |  |
|                                    | 2,050,000 Roofs                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
|                                    | 80,000 CES Chimney                 |                           |   |            |    |                 |  |            |     |             |     |              |  |
|                                    | (1,304,465) Roofs Sch Grant Reim   |                           |   |            |    |                 |  |            |     |             |     |              |  |
|                                    | 48,638 AMB 2023 (lease)            |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 80,000 Library Building Envelope   |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 200,000 WHFD D&E New Firehouse     |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 1,000,000 Solar                    |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 12,410 WHFD Tahoe                  |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 35,000 Storm Water Treatment       |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 17,500 2028 Reval                  |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| (639,300) Solar Sch Grant Reim     |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 10,000 Transfer out PR             |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 115,000 FY 2024-25 (k)             |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 297,500 FY 2024-25 (kk)            |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 2,242,440                          |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |
| 71,048 FY 24-25 (kkk)              |                                    |                           |   |            |    |                 |  |            |     |             |     |              |  |

|                   |                               | 5 year Budget Projections |   |            |                 |                 |  |            |     |             |                         |
|-------------------|-------------------------------|---------------------------|---|------------|-----------------|-----------------|--|------------|-----|-------------|-------------------------|
|                   |                               | Fund 02                   |   | Fund 04    |                 | Fund 04         |  | Fund 17    |     | Fund 06     |                         |
|                   |                               | LOCIP                     |   | G. Reserve |                 | School Projects |  | Emer Equip |     | Parks & Rec |                         |
|                   |                               |                           |   |            |                 |                 |  |            |     |             | Total                   |
| Actual            | July 1, 2023                  | 150,030                   |   | 501,240    |                 | 0               |  | 386,137    |     | 6,000       | \$ 1,043,406            |
| est. Current Year | Expenditures                  | 69,817                    | j | 583,949    | jj              | 32,500          |  | 177,571    | jjj |             | \$ 863,837              |
| est. Current Year | Additions                     | 55,888                    |   | 460,000    |                 | 1,000,000       |  | 175,000    |     | 500 FRP     | \$ 1,691,388            |
| est. Current Year | Interest                      | -                         |   | 12,493     |                 | 30,000          |  | 100        |     | 3           | \$ 42,596               |
| est. Current Year | July 1, 2024                  | 136,101                   |   | 389,784    |                 | 997,500         |  | 383,666    |     | 6,503       | \$ 1,913,553            |
| est. Year 1       | Expenditures                  | 115,000                   | k | 297,500    | kk              | 2,242,440       |  | 71,048     | kkk |             | \$ 2,725,988            |
| est. Year 1       | Additions                     | 55,888                    |   | 31,000     |                 | 1,500,000       |  | 175,000    |     |             | \$ 1,761,888            |
| est. Year 1       | Interest                      | -                         |   | 10,000     |                 | 40,000          |  | 100        |     | 3           | \$ 50,103               |
| est.              | July 1, 2025                  | 76,989                    |   | 133,284    |                 | 295,060         |  | 487,718    |     | 6,506       | \$ 999,556              |
| est. Year 2       | Expenditures                  | 60,000                    | l | 812,500    | ll              | 0               |  | 71,048     | lll |             | \$ 943,548              |
| est. Year 2       | Additions                     | 55,888                    |   | 1,056,600  |                 | 500,000         |  | 175,000    |     |             | \$ 1,787,488            |
| est. Year 2       | Interest                      | -                         |   | 10,000     |                 | 10,000          |  | 100        |     | 3           | \$ 20,103               |
| est.              | July 1, 2026                  | 72,877                    |   | 387,384    |                 | 805,060         |  | 591,770    |     | 6,509       | \$ 1,863,599            |
| est. Year 3       | Expenditures                  | -                         | m | 134,368    | mm              | -               |  | 71,048     | mmm |             | \$ 205,416              |
| est. Year 3       | Additions                     | 55,888                    |   | 612,260    |                 | -               |  | 175,000    |     |             | \$ 843,148              |
| est. Year 3       | Interest                      | -                         |   | 20,000     |                 | -               |  | 100        |     | 3           | \$ 20,103               |
| est.              | July 1, 2027                  | 128,765                   |   | 865,276    |                 | 805,060         |  | 695,822    |     | 6,512       | \$ 2,501,434            |
| est. Year 4       | Expenditures                  | -                         | n | 1,221,957  | nn              | -               |  | 71,048     | nnn |             | \$ 1,293,005            |
| est. Year 4       | Additions                     | 55,888                    |   | 673,486    |                 | -               |  | 175,000    |     |             | \$ 904,374              |
| est. Year 4       | Interest                      | -                         |   | 10,000     |                 | -               |  | 100        |     | 3           | \$ 10,103               |
| est.              | July 1, 2028                  | 184,653                   |   | 326,805    |                 | 805,060         |  | 799,874    |     | 6,515       | \$ 2,122,906            |
| est. Year 5       | Expenditures                  | 71,225                    | o | 247,500    | oo              | -               |  | 71,048     | ooo |             | \$ 389,773              |
| est. Year 5       | Additions                     | 55,888                    |   | 740,835    |                 | -               |  | 175,000    |     |             | \$ 971,723              |
| est. Year 5       | Interest                      | -                         |   | 10,000     |                 | -               |  | 100        |     | 3           | \$ 10,103               |
| est.              | July 1, 2029                  | 169,316                   |   | 830,140    |                 | 805,060         |  | 903,926    |     | 6,518       | \$ 2,714,959            |
|                   |                               |                           |   |            |                 |                 |  |            |     |             |                         |
| FY 25-26 (YEAR 2) |                               |                           |   |            |                 |                 |  |            |     |             |                         |
|                   | 35,000 Air Containment System |                           |   |            |                 |                 |  |            |     |             |                         |
|                   | 535,000 Liska Rd Culverts     |                           |   |            |                 |                 |  |            |     |             | 48,638 AMB 2023 (lease) |
|                   | 17,500 2028 Reval             |                           |   |            |                 |                 |  |            |     |             | 12,410 WHFD Tahoe       |
|                   | 60,000 Bus lot paving         |                           |   |            |                 |                 |  |            |     |             | 10,000 Transfer out PR  |
|                   | 60,000                        | FY 2025-26 (l)            |   | 812,500    | FY 2025-26 (ll) |                 |  |            |     |             | 71,048 FY 25-26 (lll)   |
|                   |                               |                           |   |            |                 |                 |  |            |     |             |                         |
| FY26-27 (Year 3)  |                               |                           |   |            |                 |                 |  |            |     |             |                         |
|                   | 95,000 HMS RAMP               |                           |   |            |                 |                 |  |            |     |             | 48,638 AMB 2023 (lease) |
|                   | 21,868 Library Flooring       |                           |   |            |                 |                 |  |            |     |             | 12,410 WHFD Tahoe       |
|                   | 17,500 2028 Reval             |                           |   |            |                 |                 |  |            |     |             | 10,000 Transfer out PR  |
|                   | 0                             | FY 2026-27 (m)            |   | 134,368    | FY 2026-27 (mm) |                 |  |            |     |             | 71,048 FY 26-27 (mmm)   |
|                   |                               |                           |   |            |                 |                 |  |            |     |             |                         |
| FY27-28 (Year 4)  |                               |                           |   |            |                 |                 |  |            |     |             |                         |
|                   | 64,457 Library ext windows    |                           |   |            |                 |                 |  |            |     |             | 48,638 AMB 2023 (lease) |
|                   | 290,000 2026 Freightliner     |                           |   |            |                 |                 |  |            |     |             | 12,410 WHFD Tahoe       |
|                   | 850,000 Replace R149          |                           |   |            |                 |                 |  |            |     |             | 10,000 Transfer out PR  |
|                   | 0                             | FY 2027-28 (n)            |   | 1,221,957  | FY 2027-28 (nn) |                 |  |            |     |             | 71,048 FY 2027-28 (nnn) |
|                   |                               |                           |   |            |                 |                 |  |            |     |             |                         |
| FY28-29 (Year 5)  |                               |                           |   |            |                 |                 |  |            |     |             |                         |
|                   | 230,000 Loader                |                           |   |            |                 |                 |  |            |     |             | 48,638 AMB 2023 (lease) |
|                   | 71,225 Library Interior paint |                           |   |            |                 |                 |  |            |     |             | 12,410 WHFD Tahoe       |
|                   | 17,500 2028 Reval             |                           |   |            |                 |                 |  |            |     |             | 10,000 Transfer out PR  |
|                   | 71,225                        | FY 2028-29 (o)            |   | 247,500    | FY 2028-29 (oo) |                 |  |            |     |             | 71,048 FY 2028-29 (ooo) |

|    | A                        | B        | D   | E                         | F           | G           | P             | Q                  | R           | S              | T             | U           | V                  | W           | X             | Y           | Z          | AA                 | AB            | AC          | AD      | AE          | AF                 | AG          | AH      | AI          |     |                    |  |  |  |
|----|--------------------------|----------|---|---------------------------|-------------|-------------|---------------|--------------------|-------------|----------------|---------------|-------------|--------------------|-------------|---------------|-------------|------------|--------------------|---------------|-------------|---------|-------------|--------------------|-------------|---------|-------------|-----|--------------------|--|--|--|
| 1  |                          |          |   | MOST CURRENT 5 YEAR TOTAL |             |             |               | FY2024-25 (YEAR 1) |             |                |               |             | FY2025-26 (YEAR 2) |             |               |             |            | FY2026-27 (YEAR 3) |               |             |         |             | FY2027-28 (YEAR 4) |             |         |             |     | FY2028-29 (YEAR 5) |  |  |  |
| 2  | STATUS A/O 4.24.24       |          | Department Project Title  | 5 yr Est Cost             | Local Funds | Other       | Total FY24-25 | Local Funds        | Other       | Funding Source | Total FY25-26 | Local Funds | Other              | Fund Source | Total FY26-27 | Local Funds | Other      | Fund Source        | Total FY27-28 | Local Funds | Other   | Fund Source | Total FY28-29      | Local Funds | Other   | Fund Source |     |                    |  |  |  |
| 3  | Annual Transfer          |          | Transfer to Cap Reserve Fund 04 \$460,000 in FY23-24            | 3,114,181                 | 3,114,181   | 0           | 31,000        | 31,000             | 0           | 504            | 1,056,600     | 1,056,600   | 0                  | 504         | 612,260       | 612,260     | 0          | 504                | 673,486       | 673,486     | 0       | 504         | 740,835            | 740,835     | 0       | 504         |     |                    |  |  |  |
| 4  | Annual Transfer          |          | Transfer to Cap Reserve Fund 04 for Schools Project             | 2,000,000                 | 2,000,000   | 0           | 1,500,000     | 1,500,000          | 504         |                | 500,000       | 500,000     |                    | 504         | 0             |             |            |                    | 0             |             |         |             | 0                  |             |         |             |     |                    |  |  |  |
| 5  | Requested FY23-24        |          | HMS Ramp move to Year 3 per PS                                  | 95,000                    | 0           | 95,000      | 0             | 0                  |             |                | 0             | 0           | 0                  |             | 95,000        | 0           | 95,000     | F04                | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 6  | Requested FY23-24        |          | Plumbing repairs at both schools                                | 0                         | 0           | 0           | 0             | 0                  | 0           |                | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 7  |                          |          | Ventilation Projects and Project Manager                        | 3,150,000                 | 0           | 3,150,000   | 3,150,000     |                    | 3,150,000   | F04            |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 8  |                          |          | Ventilation 63.93% Grant Reimbursement                          | (2,013,795)               | 0           | (2,013,795) | (2,013,795)   |                    | (2,013,795) | F04            |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 9  |                          |          | ROOF Projects   | 2,050,000                 | 0           | 2,050,000   | 2,050,000     |                    | 2,050,000   | F04            |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 10 |                          |          | ROOF Projects State Reimbursement                               | (1,304,465)               | 0           | (1,304,465) | (1,304,465)   |                    | (1,304,465) | F04            |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 11 |                          |          | SOLAR PANEL Projects  | 1,000,000                 | 0           | 1,000,000   | 1,000,000     |                    | 1,000,000   | F04            |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 12 |                          |          | SOLAR PANEL 63.93% Grant Reimbursement                          | (639,300)                 | 0           | (639,300)   | (639,300)     |                    | (639,300)   | F04            |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 13 |                          |          | HMS and CES Plumbing (20K ea sch) removed BOF 3.21.24           | 0                         | 0           | 0           | 0             |                    |             | 930            |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 14 |                          |          | HMS and CES Carpet (12K ea sch; 6K ea room) removed BOF 3.21.24 | 0                         | 0           | 0           | 0             |                    |             | 930            |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 15 |                          |          | Chimney in FY25; then Bond Payment in FY26 through FY29         | 4,080,000                 | 4,000,000   | 80,000      | 80,000        |                    | 80,000      | F04            | 1,000,000     | 1,000,000   |                    | 910         | 1,000,000     | 1,000,000   |            | 910                | 1,000,000     | 1,000,000   |         | 910         | 1,000,000          | 1,000,000   |         | 910         |     |                    |  |  |  |
| 16 |                          |          | Bond Building Repair Projects Schools                           | 12,000,000                | 0           | 12,000,000  |               |                    |             |                | 12,000,000    |             | 12,000,000         | BO          | 0             |             |            |                    | 0             |             |         |             | 0                  |             |         |             |     |                    |  |  |  |
| 17 | TOTAL BOARD OF EDUCATION |          |   | 18,417,440                | 4,000,000   | 14,417,440  | 2,322,440     | 0                  | 2,322,440   |                | 13,000,000    | 1,000,000   | 12,000,000         |             | 1,095,000     | 1,000,000   | 95,000     |                    | 1,000,000     | 1,000,000   | 0       |             | 1,000,000          | 1,000,000   | 0       |             |     |                    |  |  |  |
| 26 | Committed FY17-18        | EMS      | 2018 WFD1 SCBA Lease payment thru 2024 - 2.74%                  | 0                         | 0           | 0           | 0             | 0                  | 0           | 0              | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 27 | Committed FY22-23        | EMS      | WFD#1 F550 Ambulance Lease pymt Lease payment thru 2030         | 243,190                   | 0           | 243,190     | 48,638        | 0                  | 48,638      | F17            | 48,638        | 0           | 48,638             | F17         | 48,638        | 0           | 48,638     | F17                | 48,638        | 48,638      | 0       | 48,638      | F17                | 48,638      | 0       | 48,638      | F17 |                    |  |  |  |
| 28 | Committed FY22-23        | EMS      | WHFD 1st Response Vehicle Lease pymt Lease payment thru 2030    | 62,050                    | 0           | 62,050      | 12,410        | 0                  | 12,410      | F17            | 12,410        | 0           | 12,410             | F17         | 12,410        | 0           | 12,410     | F17                | 12,410        | 12,410      | 0       | 12,410      | F17                | 12,410      | 0       | 12,410      | F17 |                    |  |  |  |
| 29 | Committed FY24-28        | EMS      | AMBULANCE PAYROLL   | 50,000                    | 0           | 50,000      | 10,000        |                    | 10,000      | F17            | 10,000        |             | 10,000             | F17         | 10,000        |             | 10,000     | F17                | 10,000        | 10,000      |         | 10,000      | F17                | 10,000      |         | 10,000      | F17 |                    |  |  |  |
| 30 | Requested FY23-24        | EMS      | WHFD Survey & Engineering 25 Old Farms                          | 0                         | 0           | 0           | 0             | 0                  |             |                | 0             |             |                    |             |               |             |            |                    | 0             |             |         |             | 0                  |             |         |             |     |                    |  |  |  |
| 31 | Requested FY24-25        | EMS      | Emergency Services Building Committee                           | 200,000                   | 0           | 200,000     | 200,000       |                    | 200,000     | F04            |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 32 | New for 24-25            |          | Turnout Gear requested 41K, move to operating budgets           | 0                         | 0           | 0           | 0             |                    |             |                |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 33 | New for 24-25            |          | Parking Lot Replacement   | 35,000                    | 35,000      | 0           | 35,000        | 35,000             |             | 930            |               |             |                    |             |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 34 | Requested FY23-24        | EMS      | WFD#1 Replace Hydraulic Rescue Equipment                        | 0                         | 0           | 0           | 0             |                    |             |                | 0             |             |                    |             |               |             |            |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 35 | Requested FY23-24        | EMS      | Squad 113 Refurbish Year 2 was \$125K; inc to 225K CIP-22-17    | 225,000                   | 0           | 225,000     | 0             |                    |             |                | 225,000       | 0           | 225,000            | F04         |               |             |            |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 36 |                          |          | Air Containment System  | 35,000                    | 0           | 35,000      |               |                    |             |                | 35,000        |             | 35,000             | F04         |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 37 | Requested FY23-24        | EMS      | Replace R-149 Year 4 \$850K                                     | 850,000                   | 0           | 850,000     | 0             |                    |             |                | 0             | 0           | 0                  |             |               |             |            |                    | 850,000       | 0           | 850,000 | F04         | 0                  | 0           | 0       | F04         |     |                    |  |  |  |
| 38 | Requested FY25-26        | EMS      | \$11.5 M GO Bond WFD1 Addition & WHFD Replacement               | 11,500,000                | 0           | 11,500,000  | 0             |                    |             |                | 0             |             |                    |             | 11,500,000    |             | 11,500,000 | BO                 |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 39 | Requested FY25-26        | EMS      | 2026 Bond Payment WFD1 Addition & WHFD Replacement              | 2,850,000                 | 2,850,000   | 0           | 0             |                    |             |                | 0             |             |                    |             | 950,000       | 950,000     | 0          | 910                | 950,000       | 950,000     |         | 910         | 950,000            | 950,000     |         | 910         |     |                    |  |  |  |
| 40 | TOTAL EMS                |          |   | 16,050,240                | 2,885,000   | 13,165,240  | 306,048       | 35,000             | 271,048     |                | 331,048       | 0           | 331,048            |             | 12,521,048    | 950,000     | 11,571,048 |                    | 1,871,048     | 950,000     | 921,048 |             | 1,021,048          | 950,000     | 71,048  |             |     |                    |  |  |  |
| 42 | Committed FY21-22        | DPW      | 2022 PW F-450 Small Dump Lease payment thru 2028 -1.65%         | 43,792                    | 43,792      | 0           | 10,948        | 10,948             | 0           | 311            | 10,948        | 10,948      | 0                  | 311         | 10,948        | 10,948      |            | 311                | 10,948        | 10,948      |         | 311         | 0                  |             |         | 311         |     |                    |  |  |  |
| 43 | Committed FY21-22        | DPW      | 2022 PW DUMP Lease payment thru 2028 -1.65%                     | 128,040                   | 128,040     | 0           | 32,010        | 32,010             | 0           | 311            | 32,010        | 32,010      | 0                  | 311         | 32,010        | 32,010      |            | 311                | 32,010        | 32,010      |         | 311         | 0                  |             |         | 311         |     |                    |  |  |  |
| 44 | Committed FY21-22        | DPW      | 2023 PW PICKUP Ford F350 Lease payment thru 2028 - 1.65%        | 30,088                    | 30,088      | 0           | 7,522         | 7,522              | 0           | 311            | 7,522         | 7,522       | 0                  | 311         | 7,522         | 7,522       |            | 311                | 7,522         | 7,522       |         | 311         | 0                  |             |         | 311         |     |                    |  |  |  |
| 45 | Committed FY19-20        | DPW      | 2018 PW Roadside Mower Lease payment thru 2027 - 2.56%          | 45,872                    | 45,872      | 0           | 18,349        | 18,349             | 0           | 311            | 18,349        | 18,348      | 0                  | 311         | 9,175         | 9,175       |            | 311                | 0             |             |         | 311         | 0                  |             |         | 311         |     |                    |  |  |  |
| 46 | Committed FY22-23        | DPW      | 2024 PW DUMP Lease Payment Lease payments thru 2030- 2.56%      | 98,865                    | 98,865      | 0           | 19,773        | 19,773             | 0           | 311            | 19,773        | 19,773      | 0                  | 311         | 19,773        | 19,773      |            | 311                | 19,773        | 19,773      |         | 311         | 19,773             | 19,773      |         | 311         |     |                    |  |  |  |
| 47 | Requested FY23-24        | DPW      | 2024 Street Sweeper CURRENT Reserve \$74,178 + 5,822 NIPS       | 0                         | 0           | 0           | 0             | 0                  | 0           |                | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 48 | Requested FY23-24        | DPW      | Overhead Doors - DPW Garage CURRENT Purchase                    | 0                         | 0           | 0           | 0             | 0                  | 0           |                | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    |               | 0           | 0       |             |                    | 0           | 0       |             |     |                    |  |  |  |
| 49 | Requested FY22-23        | DPW      | Village Hill Road Drainage & Paving \$500K                      | 500,000                   | 0           | 500,000     | 500,000       | 0                  | 500,000     | TRIP           | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    |               | 0           | 0       |             |                    | 0           | 0       |             |     |                    |  |  |  |
| 50 | Requested FY23-24        | DPW      | PW Configuration Part 1 Salt Shed Possible STEAP Grant          | 350,000                   | 0           | 350,000     | 350,000       | 0                  | 350,000     | GRANT          | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 51 | Requested FY23-24        | DPW      | 2026 John Deere Loader was Y3; now Y5 Purchase                  | 230,000                   | 0           | 230,000     | 0             | 0                  | 0           |                | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    |               | 0           | 0       |             | 230,000            | 0           | 230,000 | F04         |     |                    |  |  |  |
| 52 | Requested FY22-23        | DPW      | 2026 PW DUMP was Y2; now Y4 (to replace 2015)                   | 290,000                   | 0           | 290,000     | 0             | 0                  | 0           |                | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    | 290,000       | 0           | 290,000 | F04         | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 53 | Requested FY25-26        | DPW      | 2026 Bond Payment Rd Imp (Liska \$900K+Schofield \$2.2M)        | 675,000                   | 675,000     | 0           | 0             | 0                  | 0           |                | 0             |             |                    |             | 225,000       | 225,000     | 0          | 910                | 225,000       | 225,000     | 0       | 910         | 225,000            | 225,000     | 0       | 910         |     |                    |  |  |  |
| 54 | Requested FY22-23        | DPW      | \$3.1 M GO Bond Rd Imp (Liska \$900K = Schofield \$2.2 M)       | 3,100,000                 | 0           | 3,100,000   | 0             | 0                  | 0           |                | 0             |             |                    |             | 3,100,000     |             | 3,100,000  | BO                 |               |             | 0       |             |                    |             | 0       |             |     |                    |  |  |  |
| 55 |                          |          | Liska Rd Bridge/Culverts  | 535,000                   | 0           | 535,000     | 0             |                    |             |                | 535,000       |             | 535,000            | F04         |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |
| 56 | Requested FY23-24        | DPW      | PW Install Storm Water Treatment Chamber Year 1 Project         | 35,000                    | 0           | 35,000      | 35,000        | 0                  | 35,000      | F02            | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 57 | Requested FY23-24        | DPW      | Bus Lot Paving Year 2 Project                                   | 60,000                    | 0           | 60,000      | 0             | 0                  | 0           |                | 60,000        | 0           | 60,000             | F02         | 0             |             |            |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 58 | TOTAL PUBLIC WORKS       |          |   | 6,121,657                 | 1,021,657   | 5,100,000   | 973,602       | 88,602             | 885,000     |                | 683,601       | 88,601      | 595,000            |             | 3,404,428     | 304,428     | 3,100,000  |                    | 585,253       | 295,253     | 290,000 | 910         | 474,773            | 244,773     | 230,000 | 910         |     |                    |  |  |  |
| 59 | Committed FY05-06        | LIBRARY  | 2006 Bond Payment for Library 2027 - 3.95%                      | 477,000                   | 477,000     | 0           | 165,000       | 165,000            | 0           | 910            | 159,000       | 159,000     | 0                  | 910         | 153,000       | 153,000     | 0          | 910                | 0             | 0           | 910     | 0           | 0                  | 0           | 0       | 910         |     |                    |  |  |  |
| 60 | Requested FY23-24        | LIBRARY  | Entryway Gutters CURRENT (ARPA Request - Pending) 62K           | 0                         | 0           | 0           | 0             | 0                  | 0           |                | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 61 | Requested FY23-24        | LIBRARY  | Building Envelope Year 1  | 80,000                    | 0           | 80,000      | 80,000        |                    | 80,000      | F02            | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 62 | Requested FY23-24        | LIBRARY  | Flooring in Community Room Year 3                               | 21,868                    | 0           | 21,868      | 0             | 0                  | 0           |                | 0             |             | 0                  |             | 21,868        |             | 21,868     | F04                | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 63 | Requested FY23-24        | LIBRARY  | Exterior Paint - Windows (ARPA Request - Pending) Year 4 64,457 | 64,457                    | 0           | 64,457      | 0             | 0                  | 0           |                | 0             | 0           | 0                  |             | 0             |             |            |                    | 64,457        | 0           | 64,457  | F04         | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 64 | Requested FY23-24        | LIBRARY  | Interior Paint - walls & doors Year 5                           | 71,225                    | 0           | 71,225      | 0             | 0                  | 0           |                | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    | 0             |             |         |             | 71,225             |             | 71,225  | F02         |     |                    |  |  |  |
| 65 | TOTAL LIBRARY            |          |   | 714,550                   | 477,000     | 237,550     | 245,000       | 165,000            | 80,000      |                | 159,000       | 159,000     | 0                  |             | 174,868       | 153,000     | 21,868     |                    | 64,457        | 0           | 64,457  |             | 71,225             | 0           | 71,225  |             |     |                    |  |  |  |
| 66 | Requested FY23-24        | BOS      | Facilities Study for Muni Buildings CURRENT 1 \$30K             | 0                         | 0           | 0           | 0             | 0                  | 0           |                | 0             | 0           | 0                  |             | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 67 | Requested FY23-24        | BOS      | TOB Common Room Floors was Y1; now Y2                           | 35,000                    | 35,000      | 0           | 0             |                    | 0           |                | 35,000        | 35,000      | 0                  | 930         | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 68 | Requested FY23-24        | BOS      | TOB/PW Building Security Year 1                                 | 30,000                    | 30,000      | 0           | 30,000        | 30,000             | 0           | 930            | 0             |             | 0                  |             | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 69 | TOTAL SELECTMEN          |          |   | 65,000                    | 65,000      | 0           | 30,000        | 30,000             | 0           |                | 35,000        | 35,000      | 0                  |             | 0             | 0           | 0          |                    | 0             | 0           | 0       |             | 0                  | 0           | 0       |             |     |                    |  |  |  |
| 70 | Requested FY23-24        | ASSESSOR | Revaluation Assessor Y1—Y5 IS FOR 2028 REVAL                    | 87,500                    | 0           | 87,500      | 17,500        | 0                  | 17,500      | F04            | 17,500        | 0           | 17,500             | F           |               |             |            |                    |               |             |         |             |                    |             |         |             |     |                    |  |  |  |

|     | A   | B | D   | E                         | F | G | P | Q                  | R         | S         | T       | U                  | V          | W          | X      | Y                  | Z          | AA      | AB     | AC                 | AD        | AE | AF        | AG                 | AH        | AI      |         |
|-----|---|---|---|---------------------------|---|---|---|--------------------|-----------|-----------|---------|--------------------|------------|------------|--------|--------------------|------------|---------|--------|--------------------|-----------|----|-----------|--------------------|-----------|---------|---------|
| 1   |   |   |   | MOST CURRENT 5 YEAR TOTAL |   |   |   | FY2024-25 (YEAR 1) |           |           |         | FY2025-26 (YEAR 2) |            |            |        | FY2026-27 (YEAR 3) |            |         |        | FY2027-28 (YEAR 4) |           |    |           | FY2028-29 (YEAR 5) |           |         |         |
| 80  | FUNDING SOURCES - LOCAL OPERATING BUDGET  |   |   |                           |   |   |   |                    |           |           |         |                    |            |            |        |                    |            |         |        |                    |           |    |           |                    |           |         |         |
| 81  | Line Item 930 - Capital Outlay - included in Selectmen's budget                                       |   |   |                           |   |   |   |                    |           |           |         | 65,000             |            |            |        |                    | 35,000     |         |        |                    | 0         |    |           |                    | 0         |         |         |
| 82  | Line Item 910 - General Government Bond & Lease Payments  |   |   |                           |   |   |   |                    |           |           |         | 165,000            |            |            |        |                    | 1,159,000  |         |        |                    | 2,175,000 |    |           |                    | 2,175,000 |         |         |
| 83  | Line Item 311 - Public Works (Lease Payments for Equipment)   |   |   |                           |   |   |   |                    |           |           |         | 88,602             |            |            |        |                    | 88,601     |         |        |                    | 79,428    |    |           |                    | 70,253    |         | 19,773  |
| 84  | Line Item 504 - Annual transfer into Capital Reserve Fund (04)  |   |   |                           |   |   |   |                    |           |           |         | 31,000             |            |            |        |                    | 1,056,600  |         |        |                    | 612,260   |    |           |                    | 673,486   |         | 740,835 |
| 85  | Line Item 504 - Annual transfer into Capital Reserve Fund (04) for School Projects                    |   |   |                           |   |   |   |                    |           |           |         | 1,500,000          |            |            |        |                    | 500,000    |         |        |                    | 0         |    |           |                    | 0         |         | 0       |
| 86  | Line Item 515 - Annual transfer into Open Space Fund (15)   |   |   |                           |   |   |   |                    |           |           |         | 25,000             |            |            |        |                    | 30,000     |         |        |                    | 30,000    |    |           |                    | 30,000    |         | 30,000  |
| 87  |   |   | PREVIOUSLY COMMITTED LOCAL SPENDING TOTAL     |                           |   |   |   | 253,602            |           |           |         | 1,247,601          |            |            |        | 2,407,428          |            |         |        | 2,245,253          |           |    |           |                    | 2,194,773 |         |         |
| 88  |   |   | LOCAL SPENDING TOTAL                          |                           |   |   |   | 1,874,602          |           |           |         | 2,869,201          |            |            |        | 3,049,688          |            |         |        | 2,948,739          |           |    |           |                    | 2,965,608 |         |         |
| 89  |   |   | LOCAL SPENDING TARGET (7% increase each year) |                           |   |   |   | 1,903,608          |           |           |         | 2,036,861          |            |            |        | 2,179,441          |            |         |        | 2,332,002          |           |    |           |                    | 2,495,242 |         |         |
| 90  |   |   | FUNDING SOURCES - FUNDS                       |                           |   |   |   |                    |           |           |         |                    |            |            |        |                    |            |         |        |                    |           |    |           |                    |           |         |         |
| 91  | BAN   |   | FUNDING SOURCES - NOTE BORROWING              |                           |   |   |   |                    |           | 0         |         |                    |            | 0          |        |                    |            |         |        |                    |           |    |           |                    |           |         |         |
| 92  | BOND  |   | FUNDING SOURCES - BOND BORROWING              |                           |   |   |   |                    |           | 0         |         |                    |            | 12,000,000 |        |                    |            |         |        |                    |           |    |           |                    |           |         |         |
| 93  | Fund 03 - Capital Projects - reserve fund for specific projects, can carry over                       |   |   |                           |   |   |   |                    |           |           | 0       |                    |            |            |        |                    |            |         |        |                    |           |    |           |                    |           |         |         |
| 94  | Fund 04 - Capital Reserve for Capital projects, can carry over  |   |   |                           |   |   |   |                    |           | 2,539,940 |         |                    |            | 812,500    |        |                    |            | 134,368 |        |                    |           |    | 1,221,957 |                    |           | 247,500 |         |
| 95  | Fund 06 - Parks & Rec from donations & budget surplus for Park & Rec use only                         |   |   |                           |   |   |   |                    |           |           | 0       |                    |            |            | 0      |                    |            |         | 0      |                    |           | 0  |           |                    |           | 0       |         |
| 96  | Fund 17 - EMS from ambulance billing for EMS (primarily truck purchases) <b>AND Ambulance payroll</b> |   |   |                           |   |   |   |                    |           |           | 71,048  |                    |            |            | 71,048 |                    |            |         | 71,048 |                    |           |    | 71,048    |                    |           | 71,048  |         |
| 97  | Fund 15 - Open Space from land use fees collected from development                                    |   |   |                           |   |   |   |                    |           |           | 0       |                    |            |            | 0      |                    |            |         | 0      |                    |           | 0  |           |                    |           | 0       |         |
| 98  |   |   | SPECIAL FUNDS TOTAL                           |                           |   |   |   | 2,610,988          |           |           |         | 883,548            |            |            |        | 205,416            |            |         |        | 1,293,005          |           |    |           |                    | 318,548   |         |         |
| 99  |   |   | FUNDING SOURCES - GRANTS                      |                           |   |   |   |                    |           |           |         |                    |            |            |        |                    |            |         |        |                    |           |    |           |                    |           |         |         |
| 100 | Fund 02 - LOCIP - State entitlement grant   |   |   |                           |   |   |   |                    |           |           | 115,000 |                    |            |            | 60,000 |                    |            |         | 0      |                    |           |    | 0         |                    |           | 71,225  |         |
| 101 | LOTICIP / TRIP  |   |   |                           |   |   |   |                    |           |           | 850,000 |                    |            |            | 0      |                    |            |         | 0      |                    |           | 0  |           |                    |           | 0       |         |
| 102 | Fund 19 - ARPA - Federal grant with use restrictions  |   |   |                           |   |   |   |                    |           |           | 0       |                    |            |            | 0      |                    |            |         | 0      |                    |           | 0  |           |                    |           | 0       |         |
| 103 | STEAP - State Grant (competitive) for specific projects   |   |   |                           |   |   |   |                    |           |           | 0       |                    |            |            | 0      |                    |            |         | 0      |                    |           | 0  |           |                    |           | 0       |         |
| 104 |   |   | GRANTS TOTAL                                  |                           |   |   |   | 965,000            |           |           |         | 60,000             |            |            |        | 0                  |            |         |        | 0                  |           |    |           |                    | 71,225    |         |         |
| 105 |   |   | OFF BUDGET SPENDING TOTAL                     |                           |   |   |   |                    | 3,575,988 |           |         |                    | 12,943,548 |            |        |                    | 14,805,416 |         |        |                    | 1,293,005 |    |           |                    |           | 389,773 |         |