# **CAPITAL IMPROVEMENT PROGRAM**

For Fiscal Years 2017 - 2021

# Prepared by The Town of Willington Capital Improvement Planning Committee

# Introduction

In fiscal year 2011-2012 the Board of Selectmen voted to establish a CIP Committee of nine representatives with staggered terms. The first seven seats are appointed by the Board of Selectmen. On November 16, 2015, the Board of Selectmen reappointed Kelly Trueb, John Patton and Steven Vera as regular members; effective December 1, 2015; expiring December 1, 2018 The committee consists of:

- Kelly Trueb, Chairman (term expires December 1, 2018)
- John Patton (term expires December 1, 2018)
- Steven Vera (term expires December 1, 2018)
- Stuart Cobb (term expires December 1, 2016)
- Peter Tanaka (term expires December 1, 2016)
- Mark Makuch (term expires December 1, 2016)
- Barry Wallett (term expires December 1, 2017)
- Christina Mailhos (First Selectman)
- Jim Bulick (Board of Finance, Chairman)
- Donna Latincsics (Business Manager Ex-officio non-voting member)

The next two seats are automatically filled by the First Selectman and the Board of Finance chairman, or his delegate. The last representative is the Business Manager. The Town continued to pay a recording secretary to take meeting minutes for the committee.

Continuing the process begun in 1991, the Willington Capital Improvement Planning (CIP) Committee presents this report with the recommended capital improvement program for fiscal years 2017 - 2021. Specific projects are recommended for this time period. This report should be used as a set of specific budgetary recommendations for FY 2017 and as a plan for future years.

# **Purpose**

The basic function of the CIP Committee is to provide the Town of Willington with an orderly process for planning and budgeting for capital needs. The plan is intended to prioritize current and future needs to fit within the anticipated level of financial resources available. The goal is to maintain all capital assets including buildings and infrastructure and to meet future demands, thus avoiding deterioration leading to costly maintenance requirements, threatening interruption of town services and decline of the community or stagnation of community growth.

The Capital Improvement Program (CIP) is a recommended schedule of public, physical improvements, including the planning and engineering thereof, for the Town of Willington over a five year period. The overall schedule is based upon a series of priorities which take into consideration the Town's current and anticipated financial capacity as well as the needs, desire and improvements requested from various departments, agencies, boards and commissions. The CIP is updated annually at which time the schedule of projects are revised as appropriate. This plan should be developed in concert with the comprehensive long-range goals of the Town of Willington as noted in the Plan of Conservation and Development.

# Methodology

Using the Capital Improvement Program Request form and Appendix A and B, the Committee requested from all departments, boards and commissions an update of anticipated projects, costs and timetables.

All departments, boards or commissions of the Town supported in any portion by town funds, prepared detailed estimates of capital expenditure(s) to be made. Revenue other than local tax revenue expected to be received to offset the cost of the proposed capital expenditure was also listed.

The committee reviewed all projects and provided timetables, funding sources and departmental priorities. Finally, the Committee reviewed all data with an understanding of the fiscal capability of the Town and developed recommendations for the coming year and plans for future years. This would give townspeople a definitive plan of capital projects and would give the Board of Finance an understanding of the impact on upcoming budgets for their budgetary work. It would also allow the Committee to monitor LOCIP, Capital Reserves and local taxation to match projects for the most optimal configuration.

# Summary of Project Requests, FY 2017-2021

The committee's recommendation is to fund thirty four projects (34) costing \$8,359,383 over the five year plan. Table 1 summarizes the projects funded.

One of the primary goals of the committee is to increase modestly or hold level the net capital expenditures of the general budget while maintaining the capital plan of the Town.

For the FY2016-2017 BUDGET, the capital spending impacts the General Fund by \$554,122. This represents a 2.0% increase, which is consistent with last year's plan.

The increase includes a transfer of \$125,816 to the Reserve Fund of which \$15,000 is budgeted to be spent on playground equipment at Hall, \$11,259 to be spend on replacement doors at Center, and \$30,000 on updating the Plan of Conservation and Development.

As has been customary, the biggest part of the capital expenditures budget is repayment of long-term debt. Payment for the library bond will continue until FY2027 and is currently the only Town bond remaining. Next year the town will pay \$211,781 toward this bond. The Town has increasingly relied on long-term leasing for equipment. For the next fiscal year, the Town will pay \$85,910 in lease costs from the general fund for public works equipment (sweeper, backhoe, pickup, dump truck, mower) and \$4,500 in lease costs from the general fund for a vehicle for the Animal Control Officer.

A total of \$196,807 in lease payments from the Emergency Equipment Reserve is planned for next year (WHFD Engine Tanker 249, WFD1 Pickup and Ambulance, WFD1 Engine Tanker). Also planned for next year is an expenditure of \$47,900 for the WFD1 Fire Station Addition Engineering. A substantial draw down in the Emergency Equipment Reserve is expected as lease payments are greater than the anticipated revenue thru fiscal year 2018 and there are adverse changes in federal and state reimbursements for ambulance and paramedic services. The Fund can no longer subsidize the ambulance operating budget.

PUBLIC WORKS: The priority for FY2016-2017 is completing the Turnpike Road project. The Town was awarded a total of \$1,400,000 in STEAP grant funding; \$400,000 in FY2012, \$500,000 in FY2014 and just recently another \$500,000 to complete the drainage and resurfacing. Also included in the plan is engineering for the PW Environmental Reconfiguration (\$25,000), renovations at the PW Garage (\$20,000) and Storm Water Interceptors at the Transfer Station (\$35,000).

Long-term (2020) a 20-year bond is planned to finance two road projects; Schofield Road and Village Hill Road, a support building and field lighting at RRAC and the construction of an addition at WFD1.

FIRE DEPARTMENTS: Funding was made available in the out years for breathing apparatus for WFD1 (\$110,000) and WHFD (\$40,000). In FY2016-17, the committee budgeted \$35,000 for Rescue Tools for WHFD and in FY2019-20, there is \$90,000 to refurbish WHFD 1991 Engine Tank 149.

TOWN: The MS-4 Consult/Compliance and the Senior Center Septic Re-permitting are the priorities per Selectman Mailhos. Electrical upgrades are funded in the plan at The Old Town Hall. We already know the Town Office Building will need masonry and door repairs and these are funded in the CIP plan for FY2016. The First Selectman requested an Online Permit System and a Phone and Voice Mail update and these are funded in FY2018 and FY2019 respectively.

SCHOOLS: Superintendent Harding said that this year's capital spending focus is at Center School, replacing two unit heaters in the gym and replacing the exit doors in the library, garage and basement. The Superintendent reduced the playground equipment request at Hall from \$35,000 to \$15,000. After some discussion, a new tractor for Hall (\$25,000) and a generator for Center (\$40,000) were funded in FY2018 and FY2019 respectively as requested by the Superintendent.

POCD: The Plan of Conservation and Development needs to be updated by March of 2018 per state statute. The committee approved \$30,000 in FY2017 and \$30,000 in FY2018.

PARKS & RECREATION: The CIP committee voted to fund the full request for fitness stations along the walking path at River Road Athletic Complex; \$5,000 in FY2016 and \$10,400 in FY2017. The electrical outlets are funded in FY2018.(\$8,000). The committee suggested incorporating the support building and field lighting (\$300,000) in the 2020 bond issue with the road improvement projects and the addition to WFD1.

CONSERVATION COMMISSION: A request for \$500,000 was submitted for the preservation of open space. The CIP committee struggled with this funding request and decided not to put money aside.

# **RECOMMENDATIONS FOR FY 2016-2017**

### Projects to Fund for FY 2017:

The following CIP committee recommendations are specific for the next fiscal year ending June 30, 2017 and should serve as the proposed capital budget to be adopted.

FY 2017 - Impacting General Fund

Drainet Description	FY 2017	Note
Project Description	Budget Impact	Budget Line #
Pay 2006 Bond for Library	211,781	Committed - #912
Pay 2011 Lease for PW Dump and Pickup	24,179	Committed - #311
Pay 2014 Lease for PW Sweeper	5,949	Committed - #311
Pay 2014 Lease for PW Dump Truck	24,722	Committed - #311
Pay 2015 Lease for PW Holder Mower and backhoe	31,060	Committed - #311
Pay 2017 Lease for ACO Truck	4,500	Committed - #942
HMS CES Gym Heaters	15,715	#930
WHFD Rescue Tools	35,000	#930
RRAC Fitness Stations	10,400	#930
PW Environmental Configuration Engineering	25,000	#930
Senior Septic Repermitting	20,000	#930
MS-4 Consult Compliance	20,000	#930
General Reserve Fund	<u>125,816</u>	#504
TOTAL	\$554,122	

### FY 2017 - Non-General Fund

Project Description		Funding Source
Pay 2011 WHFD Fire Apparatus Lease	72,536	Emergency Reserve
Pay 2014 WFD#1 Ambulance and Pickup Lease	39,847	<b>Emergency Reserve</b>
Pay 2015 WFD#1 Fire Apparatus Lease	84,424	<b>Emergency Reserve</b>
WFD#1 Fire Station Addition Engineering	47,900	<b>Emergency Reserve</b>
Renovation PW Garage	20,000	LoCIP
TOB Masonry / Door Replacement	45,000	LoCIP
BOE HMS Playground Equipment	15,000	Reserve
BOE Replacement Doors	11,259	Reserve
Plan of Conservation and Development	30,000	Reserve
Turnpike Road drainage and resurfacing	1,000,000	STEAP
ACO Truck	<u>28,000</u>	Lease
TOTAL	\$1,393,966	

# **RECOMMENDATIONS FOR FY 2018-2021**

### Projects to Fund for FY 2018-2021:

The following CIP committee recommendations are for the following fiscal years ending June 30, 2018 through June 30, 2021 and should serve as a planning guide for the succeeding years.

Project Description	FY 2018-2021	Note
	Budget Impact	Budget Line #
Pay 2006 Bond for Library	791,157	Committed - #912
Pay 2011 Lease for PW Dump and Pickup	12,089	Committed - #311
Pay 2014 Lease for PW Dump Truck	98,888	Committed - #311
Pay 2015 Lease for PW Holder Mower and backhoe	124,240	Committed - #311
Pay 2017 Lease for ACO Truck	18,000	Committed - #940
Pay 2018 Lease for PW Pickup	29,446	Committed - #311
Pay 2018 Lease for WFD#1 SCBA	60,900	Committed - #940
Pay 2018 Lease for Wood Chipper	30,448	Committed - #311
Pay 2020 Lease for 2007 International	56,688	Committed - #311
Pay 2020 Bond Schofield, Village Hill, WFD#1 Add, RRAC	414,000	Committed - #912
HMS Chip Seal Parking Lot	24,000	#930
CES Generator	40,000	#930
HMS Tractor	25,000	#930
RRAC Power Drops	8,000	#930
TOB Online Permit System	20,000	#930
General Reserve Fund	<u>567,008</u>	#504
TOTAL	\$2,319,864	

### FY 2018-2021 – Impacting non-General Fund

Pay 2011 Lease for WHFD ET249	36,268	Emergency Reserve
Pay 2014 Lease Ambulance and Pickup	139,465	<b>Emergency Reserve</b>
Pay 2015 Lease for WFD#1 1981 Engine Tank	337,696	<b>Emergency Reserve</b>
RRAC Parking Lot lights and Video Surveillance	12,500	LOCIP
TOB Phone and voice mail update	14,500	LOCIP
PW Garage Rennovation	10,000	LOCIP
Transfer Station Storm Water Interceptors	35,000	LOCIP
HMS Oil Tank Replacement	44,000	Reserve Fund
WHFD SCBA Bottle replacement	40,000	Reserve Fund
WHFD Refurbish 1991 Engine Tank	90,000	Reserve Fund
Revaluation 2018	105,000	Reserve Fund
Plan of Conservation and Development	30,000	Reserve Fund
Schofield Rd drainage and paving	365,000	Bond
Village Hill Road Drainage issues	550,000	Bond
Village Hill Road Drainage Issues 176 & 241	300,000	Bond
WFD#1 Fire Station Addition Construction	1,000,000	Bond
PW Replace 2001 Chevy Pickup	50,000	Lease
PW Replace Wood Chipper	47,000	Lease
WFD#1 Replace SCBA and tanks	110,000	Lease
PW Replace 2007 International	175,000	Lease
PW Environmental Configuration	500,000	STEAP
WFD#1 Fire Station Addition Engineering	<u>100,000</u>	STEAP
TOTAL	\$4,091,429	

## FY 2017-2021 - Projects Not Funded

The following is a list of projects that were submitted, but not funded in the five year plan for fiscal years 2017-2021.

Project Description		
Sidewalk Repair South Willington	65,000	
TOB Renovations	70,000	
WHFD New Firehouse Construction	4,700,000	
WHFD Parking Lot Replacement		
WHFD Repair Bay Floors		
Open Space Preservation	<u>500,000</u>	
TOTAL	\$5,335,000	

### CAPITAL IMPROVEMENT PROGRAM

### APPROVAL PROCEDURE

### 1. Town of Willington Boards, Commissions, Agencies, Departments

- Responsible for preparing the CIP requests and forwarding them to the CIP committee by the November deadline of each year. The November deadline will be determined on a yearly basis by the CIP committee.
- Each Board, Commission, Agency or Department shall have representation available to meet with the CIP committee, at their request, to discuss, explain and justify each request.

### CIP Committee Duties (Is a committee coordinating the capital requests of the town)

- Elects a committee chair.
- Follows municipal rules and regulations to be in compliance with such
- Submits to department heads list of inventory and condition assessment survey for their review, along with request form and instructions
- Reviews all policies and criteria (especial with new elected officials or committee members)
- Reviews prior projects for completeness, elimination or continuation
- Review new requests for: 1) meeting criteria, 2) prioritizing, 3) assigning funding
- Holds meeting to help in completing or clarifying requests (if necessary).
- Adopts new CIP plan containing 5 year capital program to be approved in principle with the first year capital budget to be legally adopted
- Submits plan to BOS for their approval
- Revises CIP and sends to Referendum for adoption
- Meets monthly to monitor status of projects and conduct site visits as needed.

### 3. Board of Selectmen Duties

- Reviews recommendations of CIP and return for revision(s) if necessary.
- Submits recommended CIP and Capital Budget to Board of Finance and Planning and Zoning Commission in time for yearly budget preparation, in compliance with CT General Statutes 8-23 and 8-24.
- Shall revise the CIP to comply with the Board of Finance fiscal policies established in relation to the CIP.

### 4. Board of Finance Duties

- Approves fiscal policies and plans for the management and implementation of the CIP.
- BOF/TM approves appropriations for off budget projects.

### 5. Planning and Zoning Commission Duties

• Reviews the recommended CIP for compliance to CT General Statute 8-23.

### 6. Town Meeting

- At Town Meeting, the recommended CIP for the next fiscal year and the overall concept of the revised five (5) year plan shall be voted on.
- The Capital Budget and any appropriation for capital projects or expenditures and the authorization to issue the
  debt for such item must be voted on at a Town Meeting.

### APPENDIX A

### INSTRUCTIONS FOR PROJECT REQUEST FORM

### PROJECT TITLE

List the Title of proposed project

### **DATE SUBMITTED**

Date project is first submitted to CIP Committee

### SUBMITTING DEPARTMENT

Name of your department, agency, board, or commission

### **SUBMITTED BY**

Name of person to contact for additional details and questions

### PROJECT # and ACCOUNT #

These numbers will be assigned by CIP Committee

### **BRIEFLY DESCRIBE PROJECT**

- 1. Give a brief description of the project
- 2. State if it is a new purchase or replacing an existing facility, equipment, land
- 3. List life expectancy
- 4. Include studies and/or reference material if available. Attach additional sheets if necessary.

### **BRIEFLY JUSTIFY PROJECT**

Explain why this project is needed at this time.

### **IMPACT ON OPERATING BUDGET**

Explain if it will create an increase or decrease in operating expenses and why.

### **TOTAL COST ESTIMATES**

List Total Project Cost, outlining if the project will overlap fiscal years or be needed in multiple fiscal years, and other costs of the project such as planning, engineering, inspection, site acquisition. List other indirect costs of the project, personnel, annual maintenance costs, materials, furniture etc

### **TOTAL REVENUE ESTIMATES**

List total project Revenues and source.

### **PROJECT RANK**

Rank the importance of each project, using 1 as the highest priorities:

- 1. Committed: Projects the Town has already committed to undertake.
- 2. Urgent: Projects that address safety, health, code violations, or deficiencies in services provided.
- Priority: Projects that are needed to replace unsatisfactory conditions or services.
   Needed: Projects that are planned but can be delayed until funds are available.
- 5. Desirable: Projects that would be ideal if sufficient funds are available.

### APPENDIX B

### **Qualification Criteria:**

For the purpose of this report, "capital improvements" are major projects undertaken by the Town that are generally one or more of the following categories:

- All projects requiring debt obligation of borrowing.
- Any acquisition or lease of land.
- Purchase of major equipment and vehicles valued in excess of \$10,000 with life expectancy of three years or more.
- Construction of new building facilities including engineering, design and other pre-construction costs with an estimate cost in excess of \$10,000.
- Major building improvements that are not routine expenses and that substantially enhance the value of a structure with an estimated cost in excess of \$10,000.
- Major equipment or furnishing required to furnish new building or other projects with an estimated cost in excess of \$10.000.
- Major studies requiring the employment of outside professional consultants in excess of \$10,000.
- Projects costing greater than \$5,000 but less than \$10,000 with useful life of greater that 3 years that increase the asset value may be purchased from Capital Expenditure account 0930.

### **Evaluation Criteria:**

Do the answers to these questions support doing this project? Rank 0-3 (0-not very much, 1-somewhat, 2-is supportive, 3-very supportive)

### Legal Issues

Is this project needed to meet federal or state mandates such as code violations?

### Social Issues

- Does this project promote economic vitality, encourage jobs or business development?
- Is there public support for this project?
- What is the departmental support for this project?
- Who will benefit from this project (percentage of population served)?
- Will this project benefit a special needs segment of the population?
- Will this project meet the needs of the community for the next 10-20 years?
- Are there community health or safety factors associated with this project?

### Financial Issues

- Is the proposed funding reasonable for this project (benefit-to-cost ratio)?
- Are there State or Federal funds available for this project?
- What are the future operational and maintenance costs associated with this project?
- Will this project reduce current operational or maintenance costs?

### **Project Issues**

- Is the timing or phasing of this project critical to availability or other projects?
- Are there alternatives to this project, other options available?
- How much disruption or inconvenience will be caused by this project?
- Has adequate planning been done regarding scope of work and cost estimates?
- What are the implications of deferring the project?
- Do any of these criteria carry extra weight?

Р	Q	R	S	Т	CS	СТ	CU	CV	CW	СХ	CY	CZ	DA	DB	DC	DD	DE	DF	DG	DH	DI	DJ	DK	DL
1	CIP		RENT 5 YEA		FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund
2 Project Title 11 2006 Bond for Library 2027 - 3.95%	Rank 1	5 yr Est Cost 1,002,938	Gen Fund 1,002,938	Other Funds	2016-17 211,781	Funds 211,781	Budget	Source 900	2017-18 206,344	Funds 206,344	Budget	Source 900	2018-19 200,813	Funds 200,813	Budget	Source 900	2019-20 195,000	Funds 195,000	Budget	Source 900	2020-21 189,000	Funds 189,000	Budget	Source 900
14 2011 WHFD New ET249 2017 – 3.02%	1	108,804	1,002,550	108,804	72,536	211,701	72,536	17	36,268	200,011	36,268	17	-	200,010		300	-	133,000		300	-	100,000		300
15 2011 PW Dump and Pickup 2017 – 3.035%	1	36,268	36,268		24,179	24,179		311	12,089	12,089		311	-				-				-			
16 2014 PW Sweeper 2017 - 1.72% 18 2014 PW Dump Truck 2021 - 2.15%	1	5,949 123,610	5,949 123,610		5,949 24,722	5,949 24,722		311 311	- 24,722	24.722		311	- 24,722	24.722		311	- 24,722	24,722		311	- 24,722	0 24.722		311
19 2014 Amb and FD1 Pickup 2021 - 2.39%	1	179,312	123,010	179,312	39,847	24,722	39,847	17	39,847	24,122	39,847	17	39,847	24,122	39,847	17	39,847	24,122	39,847	17	19,924	24,122	19,924	17
21 2015 WFD#1 Spartan 2023 - 2.11%	1	422,120		422,120	84,424		84,424	17	84,424		84,424	17	84,424		84,424	17	84,424		84,424	17	84,424		84,424	17
22 2015 PW Backhoe % Mower 2022 - 2.65% 23 2017 ACO Replace Truck (LE 7yrs 3%)	1	155,300	155,300		31,060	31,060	0	311	31,060	31,060	0	311	31,060	31,060	0	311	31,060	31,060	0	311	31,060	31,060	0	311
23 2017 ACO Replace Truck (LE 7yrs 3%) 24 2018 PW Replace 2001 Chevy (LE 7 yrs 3%)	1	22,500 29,446	22,500 29,446	-	4,500	4,500		900	4,500 4,207	4,500 4.207		900 311	4,500 8,413	4,500 8,413		900 311	4,500 8,413	4,500 8,413		900 311	4,500 8,413	4,500 8,413		900 311
25 2018 WFD#1 Replace SCBA (LE 7 yrs 3%)		60,900	60,900						8,700	8,700		900	17,400	17,400		900	17,400	17,400		900	17,400	17,400		900
26 2018 PW Replace Wood Chipper (LE 7yr 3%)		30,448	30,448						7,612	7,612		311	7,612	7,612		311	7,612	7,612		311	7,612	7,612		311
27 2020 PW Replace 2007 Int'l (LE 7 yrs 4%) 28 2020 Bond Vill Hill, Schofield, RRAC, WFD#1 add		56,688 414,000	56,688 414,000		_				_				_			900	28,344 207,000	28,344 207,000		311 900	28,344 207,000	28,344 207,000		311 900
29 General Reserve Fund	2	692,824	692,824		125,816	125,816		504	189,702	189,702		504	242,430	242,430		504	64,438	64,438		504	70,438	70,438		504
46 BOE HMS Chip Seal Parking Lot 47 BOE HMS Oil Tank Replacement		24,000	24,000	44.000	-				24,000	24,000	11.000	930	-				-				-			
47 BOE HMS Oil Tank Replacement  48 BOE HMS Playground Equipment		44,000 15,000		44,000 15,000	- 15.000		15.000	04	44,000		44,000	04	-				-							
94 BOE CES Gym Heaters		15,715	15,715	-	15,715	15,715	10,000	930													-			
95 BOE CES Generator 96 BOE CES Replacement Doors		40,000	40,000	-	44.050		44.050	0.4					40,000	40,000		930								
96 BOE CES Replacement Doors 97 BOE HMS Tractor		11,259 25,000	25,000	11,259	11,259		11,259	04	25,000	25,000		930									-			
98 WHFD Replacement of SCBA Bottles		40,000	-	40,000	-				-	20,000			40,000		40,000	04	-		-		-			
99 WHFD Refurbish 1991 Engine Tank 149		90,000	-	90,000	- 25 000	05.000		000	-			-	-				90,000		90,000	04	-			-
115 WHFD Rescue tools 118 WHFD Parking Lot Replacement		35,000	35,000		35,000	35,000		930	-				-				-				-			
119 WHFD Repair Bay Floors																								
121 WFD#1 Replace SCBA Pack & Tanks		110,000	-	110,000	-		-		110,000		110,000	LE	-		400.000	07545	-				-			
169 WFD#1 Fire Station Addition Engineering 170 WFD#1 Fire Station Addition Construction		147,900 1,000,000	-	147,900 1,000,000	47,900		47,900	17					100,000		100,000	STEAP	1,000,000		1,000,000	ВО	-			
172 RRAC 10 Fitness Stations		10,400	10,400	-	10,400	10,400		930	-				-				-		1,000,000	ВО				
173 RRAC Power Drops		8,000	8,000						8,000	8,000		930	-		10.500									
174 RRAC Parking Lot Lights & Surveillance 175 RRAC Building & Field Lights		12,500 300,000	-	12,500 300,000									12,500		12,500	02	300,000		300.000	ВО				
176 ASSESSOR Revaluation 2018		105,000	-	105,000	-				25,000		25,000	04	80,000		80,000	04	-		300,000	ВО	-			
177 TOB Masonry/Door Replacement (per CM)		45,000	-	45,000	45,000		45,000	02	-								-				-			
182 TOB Phone and voice mail update 183 TOB Online Permit System		14,500 20,000	20,000	14,500					20,000	20.000		930	14,500		14,500	02								
184 Plan of Conservation & Development		60,000	20,000	60,000	30,000		30,000	04	30,000	20,000	30,000	04	_				-				-			
210 PW Renovation PW Garage		30,000	-	30,000	20,000		20,000	02	10,000		10,000	02	-	-			-	-			-	-		
213 PW Environmental Reconfiguration 223 PW Replace 2001 Chevy pickup		525,000	25,000	500,000	25,000	25,000		930	500,000 50,000		500,000	STEAP	-				-				-			
224 PW Replace Wood Chipper		50,000 47,000	-	50,000 47,000	-				47.000		50,000 47,000	<u>LE</u>	-				-				-			
225 PW Replace 2007 International 7400		175,000	-	175,000					,555		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		-				175,000		175,000	LE				
226 ACO Replace 2002 Ford Ranger Pickup 227 Senior Center Septic Repermitting		28,000	-	28,000	28,000 20,000	20,000	28,000	LE 930																
228 MS-4 Consult/Compliance		20,000 20,000	20,000 20,000	-	20,000	20,000		930																
230 Turnpike Road - Phase 3 and 4		500,000	-	500,000	500,000	20,000	500,000	STEAP																
232 Turnpike Road - Drainage		140,000	-	140,000	140,000		140,000	STEAP																
233 Turnpike Road - Resurface 242 Daleville School Bridge Replacement Eng		360,000	-	360,000	360,000		360,000	STEAP	-				-											
243 Village Hill Drainage Phase I		250,000		250,000	-				-				-				250,000		250,000		-			
246 Village Hill Drainage Issues 176 & 241		300,000	-	300,000	-		-		-	-		-	-	-			300,000	-	300,000		-	-		
247 Schofield Road drainage and paving 267 Transfer Station Storm Water Interceptors		365,000 35,000	-	365,000 35,000	-				- 35,000		35,000	02	-				365,000		365,000	ВО	-			
271 Open Space Preservation		-	-	33,000	-	-			-		55,000	- JZ	-	-			-	-			-	-		
274		8,359,381	2,873,986	5,485,395	\$ 1,948,088	\$ 554,122 \$	1,393,966		\$ 1,577,475		\$ 1,011,539	-	\$ 948,221		\$ 371,271		\$ 3,192,760	\$588,489	\$ 2,604,271		\$692,837	\$ 588,489	\$104,348	-
275 Line Item 930 Capital Expenditure 276 Line Item 900 Series Debt Repayment					(126,115)	(126,115)			(77,000)	(77,000)			(40,000)	(40,000)			- (E24 0E4)	(EQ4.054)			- (E40.054)	- (E10 0E1)		
276 Line Item 900 Series Debt Repayment 277 move to a Captial Projects Fund 03					(302,191)	(302,191)	-		(299,234)	(299,234)	-		(294,520)	(294,520)	-		(524,051)	(524,051)	-		(518,051)	(518,051)	-	
278 move to the Reserve Fund 04					(125,816)	(125,816)	-		(189,702)	(189,702)	-		(242,430)	(242,430)	-		(64,438)	(64,438)	-		(70,438)	(70,438)	-	
279 move to the Emergency Reserve Fund 17					-	- 1			(505,000)	0				-			-	-			- (500 (50)	- 1		
280 General Fund Expense 281 Fund 02 Locip					(554,122) (65,000)	-	(65,000)		(565,936) (45,000)	0	(45,000)		(576,950) (27,000)	-	(27,000)		(588,489)	-	<u>-</u>		(588,489)	-		
281 Fund 02 Locip 282 Fund 04 General Reserve					(56,259)	-	(56,259)		(45,000)	0	(45,000)		(27,000)	-	(27,000)		(90,000)	-	(90,000)		-	-	-	
283 Fund 03 Capital Projects							\ / /		,						, , ,		, ,		. , , ,					
284 Fund 17 Emergency Equipment reserve					(244,707)	- 0	(244,707)		(160,539)	0			(124,271)	-	(124,271)		(124,271)	-	(124,271)		(104,348)	-	(104,348)	
286 Other Funding Expense 287 Borrowing - Bond / Note / Lease					(365,966)	\$ - \$	(1,000,000)	STFAP	(304,539)	0	+ - /	STFAP	(271,271) (100,000)	\$ -	\$ 100,000 (100,000)	STFAP	(214,271)	\$ -	\$ 2,390,000		(104,348)	\$ - -	\$ -	
288					-		-	O.LA	-	0	-	BO	(100,000)		(100,000)	J. L/ (I	(2,215,000)		(2,215,000)	ВО	- 1			
320 311 Selectmen's budget PW					(28,000)		(28,000)	LE	(207,000)		(207,000)	LE	-				(175,000)		(175,000)		- 1			
321 900 Selectmen's budget Debt Services	>	Push Out																						
322 930 Selectmen's budget Capital Exp 323 17 Ambulance Fund	< X	Pull In Not Fund				+																		
324 504 Reserve Fund Transfer In	^	1,868,000																						
325 03 Capital Project Expenditure		11,174,800																						
326 04 Reserve Fund Expenditure		13,042,800																						

### **TABLE 2 SOURCES 2017-2021**

				5 year Bud	get P	rojections					
		Fund 02		Fund 04		Fund 17		Fund 06			
		LOCIP		G. Reserve		Emer Equip		Parks & Rec			Total
Actual	July 1, 2015	108,625		332,466		295,509		8,373		\$	744,973
est.	Expenditures	70,500	b	40.000	bb	196,807	aaa	-		\$	307,307
est.	Additions	58,389		142,095		135,000		500		\$	335,984
est.	Interest	·		450		90		15		\$	555
est.	July 1, 2016	96,514		435,011	ļ	233,792	ļ	8,888		\$	774,205
est.	Expenditures	65,000	c	56,259	cc	244,707	aaa	-		\$	365,966
est.	Additions	58,389		125,816		135,000		_		\$	319,205
est.	Interest			450		90		_		\$	540
est.	July 1, 2017	89,903		505,018	ļ	124,175	Į.	8,888	1	\$	727,984
est.	Expenditures	45,000	d	99,000	dd	160,539	bbb	_		\$	304,539
est.	Additions	58,389	-	189,702		135,000		_		\$	383,091
est.	Interest			450		90		_		\$	540
est.	July 1, 2018	103,292		596,170	ļ	98,726	ļ	8,888		\$	807,076
est.	Expenditures	27,000	e	120,000	ee	124,271	ссс	-		\$	271,271
est.	Additions	58,389		242,430		135,000		_		\$	435,819
est.	Interest			450		90		_		\$	540
est.	July 1, 2019	134,681		719,050		109,545		8,888		\$	972,164
est.	Expenditures	-		90,000		124,271	ссс	_		\$	214,271
est.	Additions	58,389		64,438		135,000	ccc	_		\$	257,827
est.	Interest	,		450		90		_		\$	540
est.	July 1, 2020	193,070		693,938		120,364		8,888		\$	1,016,260
est.	Expenditures	-		-		104,348	ddd	-		\$	104,348
est.	Additions	58,389		70,438		135,000	uuu	_		\$	263,827
est.	Interest			450		90		_		\$	540
CJt.	July 1, 2021	251,459		764,826		151,106		8,888		\$	1,176,279
	July 1, 2021	231,433		704,020	l		1			Y	1,170,273
	Fund 02 LoCIP			Fund 04 General	Rese	rve		Fund 17 Emerge	ency Fo	uinme	nt
	Tuna 02 Locii			Tuna 04 General	ILC3C			Tunu 17 Emerge	licy Lo	Juipinic	
	50,000	WHFD generator		15,000	Villag	e Hill drainage		72,536	2011 W	/HFD lea	200
	15,570	RRAC	aa	15,000	-	)14-15		84,424		/FD#1 le	
	20,000	PW garage renovation	uu	13,000	F1 20	714-13		39,847			e + pickup
		FY 2014-15						39,647	transfer		
а	85,570	FY 2014-15		10,000	LINAC	Library Roof					Addition Eng
	42.500	OTU Paintina		,		oof & gutters		47,900 244,707	FY 16-1		Addition Eng
	-	OTH Painting	66				aaa	244,707	FY 10-1	./	
		OTH Electrical	bb	40,000	FY ZU	112-10		26.260	2011 \	/UED la	aa final
b	70,500	FY 2015-16		30,000	DOCE			36,268			ase final
	45.000	TOD Massauri Dasa		30,000	-			84,424		/FD#1 le	
	45,000	TOB Masonry Door		15,000		Playgound Eq	1.1.1.	39,847			e + pickup
	-			11,259		eplace Doors	bbb	160,539	FY 17-1	.8	
		Turnpike Rd Drainage	СС	56,259	FY ZU	)16-17		20.047	20444		taloos
	0	TS Storm Water Intercepto	rs	20.000	2000			39,847			e + pickup
С	65,000	FY 2016-17		30,000			_	84,424		/FD#1 le	
		DIA Company		-		Oil Tank Repl	ссс	124,271	FY 18-1	9, 19-20	
d	-	PW Garage Renovation		25,000					206:		
	35,000	TS Storm Water Intercepto	dd	99,000	FY 20	11/-18					e + pickup
	45,000	FY 2017-18						84,424		/FD#1 l∈	ease
				40,000			ddd	104,348	FY 20-2	1	
е		RRAC Park lot It & video		80,000					06.5	1 0 5	
	14,500	TOB phone & voice mail	ee	120,000	FY 20	18-19			06 Par		
	27,000	FY 2018-19					dddd	3,500	FY 13-14	4 Foresti	y Plan
						bET 149 WHFD					
			ff	90,000	FY 20	19-20					

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