

CAPITAL IMPROVEMENT PROGRAM

For Fiscal Years 2015 - 2019

**Prepared by
The Town of Willington
Capital Improvement Planning Committee**

APPROVED BY CIP COMMITTEE – 03/16/14
APPROVED BY BOARD OF SELECTMEN – 03/17/14
APPROVED BY BOF – 04/08/14
APPROVED AT ANNUAL TOWN BUDGET MEETING – 04/22/14

Introduction

In fiscal year 2011-2012 the Board of Selectmen voted to establish a CIP Committee of nine representatives with staggered terms. The first seven seats are appointed by the Board of Selectmen. Two seats expired on December 1, 2013 (Jim Poole and Tyler Millix) and the Board of Selectmen appointed Peter Tanaka and renewed Tyler Millix both for three year terms. The Board of Selectmen accepted the resignation of Melissa Welsh effective 9/1/13 and Barry Walleth was appointed to complete her term.

- Barry Walleth (term expires December 1, 2014)
- Jim Bulick, Chairman, (term expires December 1, 2014)
- Kelly Trueb (term expires December 1, 2015)
- John Patton, Vice Chairman, (term expires December 1, 2015)
- Tyler Millix (term expires December 1, 2016)
- Peter Tanaka (term expires December 1, 2016)
- Christina Mailhos (First Selectman)
- Alan Ference (Board of Finance chairman)
- Donna Latincsics (Business Manager Ex-officio non-voting member)

The next two seats are automatically filled by the First Selectman and the Board of Finance chairman, or his delegate. The last representative is the Business Manager. The Town continued to pay a recording secretary to take meeting minutes for the committee.

Continuing the process begun in 1991, the Willington Capital Improvement Planning (CIP) Committee presents this report with the recommended capital improvement program for fiscal years 2014 - 2018. Specific projects are recommended for this time period. This report should be used as a set of specific budgetary recommendations for FY 2014 and as a plan for future years.

Purpose

The basic function of the CIP Committee is to provide the Town of Willington with an orderly process for planning and budgeting for capital needs. The plan is intended to prioritize current and future needs to fit within the anticipated level of financial resources available. The goal is to maintain all capital assets including buildings and infrastructure and to meet future demands, thus avoiding deterioration leading to costly maintenance requirements, threatening interruption of town services and decline of the community or stagnation of community growth.

The Capital Improvement Program (CIP) is a recommended schedule of public, physical improvements, including the planning and engineering thereof, for the Town of Willington over a five year period. The overall schedule is based upon a series of priorities which take into consideration the Town's current and anticipated financial capacity as well as the needs, desire and improvements requested from various departments, agencies, boards and commissions. The CIP is updated annually at which time the schedule of projects are revised as appropriate. This plan should be developed in concert with the comprehensive long-range goals of the Town of Willington as noted in the Plan of Conservation and Development.

Methodology

Using the Capital Improvement Program Request form and Appendix A and B, the Committee requested from all departments, boards and commissions an update of anticipated projects, costs and timetables.

All departments, boards or commissions of the Town supported in any portion by town funds, prepared detailed estimates of capital expenditure(s) to be made. Revenue other than local tax revenue expected to be received to offset the cost of the proposed capital expenditure was also listed.

The committee reviewed all projects and provided timetables, funding sources and departmental priorities. Finally, the Committee reviewed all data with an understanding of the fiscal capability of the Town and developed recommendations for the coming year and plans for future years. This would give townspeople a definitive plan of capital projects and would give the Board of Finance an understanding of the impact on upcoming budgets for their budgetary work. It would also allow the Committee to monitor LOCIP, Capital Reserves and local taxation to match projects for the most optimal configuration.

Summary of Project Requests, FY 2015-2019

A total of fifty seven (57) projects costing \$15,514,870 were submitted to the Capital Improvement Program (CIP) committee for consideration for funding over the five year plan. The committee reviewed the projects, prioritized, and funded (30) projects costing \$4,340,070 over the five year plan. Table 1 summarizes the projects funded.

One of the primary goals of the committee is to increase modestly or hold level the net capital expenditures of the general budget while maintaining the capital plan of the Town.

For the FY 2014-2015 BUDGET, the capital spending impacts the General Fund by \$534,433. This represents a 2.36% increase, which is consistent with last year's plan.

The increase includes a transfer of \$127,000 to the Reserve Fund of which \$12,000 is budgeted to be spent on sidewalk and steps repair at Center Elementary School, \$15,000 to the Economic Development Commission for a study to develop a Commercial Development and Marketing plan, and \$20,000 for a Needs Study for the Town Office Building.

As has been customary, the biggest part of the capital expenditures budget is repayment of long-term debt. Payment for the library bond will continue until FY 2027 and is currently the only Town bond remaining. Next year the town will pay \$223,688 toward this bond. The Town has increasingly relied on long-term leasing for equipment. For the next fiscal year, the Town will pay \$71,703 in lease costs from the general fund for public works equipment (sweeper, backhoe, pickup, dump truck).

Additionally, the CIP committee recommends paying off the 1980 Station 13 mortgage at \$ 65,042 based on the financial analysis presented by the Business Manager.

A total of \$202,383 in lease payments from the Emergency Equipment Reserve is planned for next year (WHFD Engine Tanker 249, WFD1 Pickup and Ambulance, WFD1 Engine Tanker). A substantial draw down in the Emergency Equipment Reserve is expected as lease payments will become greater than the anticipated revenue and there are adverse changes in federal and state reimbursements for ambulance and paramedic services. The Fund can no longer subsidize the ambulance operating budget at the current level.

PUBLIC WORKS: First Selection Mailhos presented the Public Works plan to the CIP committee. A total of \$1,165,500 in submissions was presented for FY2014-FY2015 with a total of \$5,289,450 in submissions for the 5 year fiscal period. The CIP committee prioritized the requests as follows: 1) Dump Truck / Sander body (\$140,000), 2) Public Works Building Repairs (\$20,000), Turnpike Road Phase 3 drainage (\$30,000), Village Hill Phase 1 drainage (\$15,000), and Polster Road Bridge Repair (\$470,000) as the focus for FY2014-FY2015.

A number of road alignment projects were removed from the plan (not funded) since we could not find any significant accident data suggesting the poor sight lines are causing a high number of accidents. If this information is made available, the projects can be added back into the CIP plan at a later time.

There was a request for money to repair the sidewalks in front of the Hall Complex. This raised a lot of discussion of who owned the sidewalk, who should upkeep the sidewalk, and if we fix the sidewalk in front of the Hall Complex does that obligate the town to fix the entire sidewalk system in the area. The CIP ended up moving this request up to the FY2015-2016 time period, with the thinking we could perform simple repairs in the FY2014-2015 time period (removing loose cement, patching holes) until the town's obligations were better understood.

Long term (2016-2019), the Public Works priorities are finishing up the Turnpike Road project, Village Hill Drainage, and rebuilding the salt shed as recommended by the First Selectman. The CIP committee recommends funding this with bonding, at a cost of \$1.6 million dollars.

FIRE DEPARTMENTS: The WFD#1 and WHFD worked together to submit a joint prioritized capital request to the town. A total of \$675,000 was requested for FY2014-2015, and a total of \$9,040,000 for the 5 year fiscal period.

The FY2014/2015 period requested \$50,000 for a generator and electrical repairs for WHFD, and \$625,000 to replace an engine tanker for WHFD#1. The committee wanted to know why engine tankers are so expensive. After a detailed discussion of fire fighting needs, government regulations, and the general business of fire truck manufacturing, the CIP committee understands the cost and recommends we move forward with a lease.

In FY2015/2016, FD#1 will need new breathing apparatus packs and cylinders at \$100K, as parts are no longer available for the units they currently have.

In the out years, both FDs have requested new (modern) fire houses (or extensive renovations to the current buildings as an alternative). The current buildings are good garages, but can be improved to better accommodate training, bunk areas, and office needs. The CIP committee took no action with these requests.

TOWN OFFICE BUILDING: The #1 priority per Selectman Mailhos is a needs study. Office space needs are analyzed and renovation options determined, and current repairs prioritized. After the study, phase 2 renovation costs can be better understood. However, we already know that we will need a new roof and gutters, and will need masonry and door repairs and these were funded in the CIP plan for FY2016.

SCHOOLS: Superintendent Harding said that this year's capital spending focus is in the repair to the CES roof, and recommended pushing out the other projects 1 year so he could focus on fixing the roof in the FY2013-2014 time period. The CIP committee was able to pull in the CES sidewalk and stairs repair to FY2014/2015 (\$12,000).

ECONOMIC DEVELOPMENT COMMISSION: The EDC requested \$15,000 for a study to identify and develop a business promotion plan for Willington. The CIP committee approved the request.

PARKS & RECREATION: Last year, the CIP committee voted to hold off further funding for the River Road Athletic Complex. Other than approving \$15,570 to complete the upgrades for portable irrigation equipment for FY2015, no further action was taken on the remaining requests for the out years.

CONSERVATION COMMISSION: A request for \$1,000,000 was submitted for the purchase of open space or the building rights to open space. The proposal requested either a 10-year obligation @ \$100,000/year OR a combination Bond Anticipation Note / Bond scheme funded over 20-years. The CIP committee struggled with this funding request for the following 1) Tying up funds for long periods of time when there are currently heavy capital needs, 2) The town may not get the best price in negotiating land purchases with a large fund balance, and 3) only direct acquisition of land or development rights was discussed, even though the POCD states that direct acquisition should not necessarily be the only means considered.

That being said, Alan Ference welcomed the Conservation Commission to come before the Board of Finance and they would be happy to work to fund any purchase opportunities that present themselves.

It is the opinion of the CIP Committee that the current spending in FY2014-FY2015 is reasonable given town priorities and is consistent with the prior year FY2013-2014 plan.

RECOMMENDATIONS FOR FY 2014-2015

Projects to Fund for FY 2015:

The following CIP committee recommendations are specific for the next fiscal year ending June 30, 2015 and should serve as the proposed capital budget to be adopted.

FY 2015 - Impacting General Fund

Project Description	FY 2015 Budget Impact	Note Budget Line #
Pay 2006 Bond for Library	223,688	Committed - #912
Pay 1980 Mortgage Fire Station 13	65,042	Committed - #914
Pay 2011 Lease for PW Dump and Pickup	24,179	Committed - #311
Pay 2014 Lease for PW used Sweeper	11,918	Committed - #311
Pay 2015 Lease for PW used Backhoe	15,606	Committed - #311
Pay 2015 Lease for PW Dump Truck (replace 2002 GMC)	20,000	Committed - #311
CES Sidewalk and Steps	12,000	#930
EDC Economic Development Study	15,000	#930
TOB Building Phase I Needs Study	20,000	#930
General Reserve Fund	<u>127,000</u>	#504
TOTAL	\$534,433	

FY 2015 – Non-General Fund

Project Description		Funding Source
Pay 2011 WHFD Fire Apparatus Lease	72,536	Emergency Reserve
Pay 2014 WFD#1 Ambulance and Pickup Lease	39,847	Emergency Reserve
Pay 2015 WFD#1 Truck	90,000	Emergency Reserve
WHFD Replace Generator	50,000	LoCIP
River Road Ball Field Irrigation System	15,570	LoCIP
PW Renovation PW Garage	20,000	LoCIP
Village Hill Drainage Phase I	15,000	Reserve
WFD#1 Replace 1981 Engine Tank	625,000	Lease
PW Replace 2002 GMC Dump Truck	140,000	Lease
Turnpike Road Phase III	30,000	STEAP
Polster Road Bridge Replacement	<u>470,000</u>	Fund Balance
TOTAL	\$1,567,953	

Projects to Fund for FY 2016-2019:

The following CIP committee recommendations are for the following fiscal years ending June 30, 2016 through June 30, 2019 and should serve as a planning guide for the succeeding years.

Project Description	FY 2016-2019 Budget Impact	Note Budget Line #
Pay 2006 Bond for Library	841,688	Committed- #912
Pay 2011 Lease for PW Dump and Pickup	60,447	Committed- #311
Pay 2014 Lease for PW used Sweeper	17,877	Committed- #311
Pay 2015 Lease for PW used Backhoe	62,424	#311
Pay 2015 Lease for PW 2002 Dump	80,000	#311
Pay 2015 Lease for WFD#1 SCBA	80,000	#900
Pay 2015 Lease for PW Holder mower and Ford tractor	118,560	#311
Pay 2017 Bond Anticipation Note for PW Projects	26,700	#900
Pay 2018 Bond for PW Projects	242,000	#900
TOB Masonry/Door Replacement	45,000	#930
HMS Ventilation System	30,000	#930
PW Engineering Salt Shed	10,000	#930
Village Hill Drainage Issues 176 & 241	15,000	#930
Village Hill Drainage Phase II	15,000	#930
Transfer Station Storm Water Pollution	40,000	#930
Contribution to General Reserve Fund	<u>554,640</u>	#504
TOTAL	\$2,239,336	

FY 2016-2019 – Impacting non-General Fund

Project Description		Funding Source
Pay 2011 Lease for WHFD ET249	181,340	Emergency Reserve
Pay 2014 Lease Ambulance and Pickup	159,388	Emergency Reserve
Pay 2015 Lease for WFD#1 1981 Engine Tank	360,000	Emergency Reserve
HMS Library Roof	15,000	Reserve Fund
HMS Chip Seal Parking Lot	24,000	Reserve Fund
HMS Oil Tank replacement	44,000	Reserve Fund
HMS Playground Equipment	35,000	Reserve Fund
WHFD SCBA Bottle replacement	35,000	Reserve Fund
WHFD Refurbish 1991 Engine Tank	80,000	Reserve Fund
TOB Roof and Gutters	80,000	Reserve Fund
Old Town Hall Rennovatons	90,000	Reserve Fund
Baxter Road Drainage Improvement	16,500	LOCIP
Salt Shed	150,000	BAN
Turnpike Road Phase IV (paving)	900,000	BAN
Village Hill Road Drainage Phase I	250,000	BAN
Village Hill Road Drainage Phase II	300,000	Bond
WFD#1 Replace SCBA Packs and Tanks	110,000	Lease
PW Replace Holder mower	85,000	Lease
PW Replace Ford tractor	98,000	Lease
Turnpike Road Phase III	450,000	STEAP
Turnpike Road Phase IV (paving)	<u>10,000</u>	STEAP
TOTAL	\$3,473,228	

CAPITAL IMPROVEMENT PROGRAM

APPROVAL PROCEDURE

1. Town of Willington Boards, Commissions, Agencies, Departments

- Responsible for preparing the CIP requests and forwarding them to the CIP committee by the November deadline of each year. The November deadline will be determined on a yearly basis by the CIP committee.
- Each Board, Commission, Agency or Department shall have representation available to meet with the CIP committee, at their request, to discuss, explain and justify each request.

2. CIP Committee Duties (Is a committee coordinating the capital requests of the town)

- Elects a committee chair.
- Follows municipal rules and regulations to be in compliance with such
- Submits to department heads – list of inventory and condition assessment survey for their review, along with request form and instructions
- Reviews all policies and criteria (especial with new elected officials or committee members)
- Reviews prior projects for completeness, elimination or continuation
- Review new requests for: 1) meeting criteria, 2) prioritizing, 3) assigning funding
- Holds meeting to help in completing or clarifying requests (if necessary).
- Adopts new CIP plan containing 5 year capital program to be approved in principle with the first year capital budget to be legally adopted
- Submits plan to BOS for their approval
- Revises CIP and sends to Referendum for adoption
- Meets monthly to monitor status of projects and conduct site visits as needed.

3. Board of Selectmen Duties

- Reviews recommendations of CIP and return for revision(s) if necessary.
- Submits recommended CIP and Capital Budget to Board of Finance and Planning and Zoning Commission in time for yearly budget preparation, in compliance with CT General Statutes 8-23 and 8-24.
- Shall revise the CIP to comply with the Board of Finance fiscal policies established in relation to the CIP.

4. Board of Finance Duties

- Approves fiscal policies and plans for the management and implementation of the CIP.
- BOF/TM approves appropriations for off budget projects.

5. Planning and Zoning Commission Duties

- Reviews the recommended CIP for compliance to CT General Statute 8-23.

6. Town Meeting

- At Town Meeting, the recommended CIP for the next fiscal year and the overall concept of the revised five (5) year plan shall be voted on.
- The Capital Budget and any appropriation for capital projects or expenditures and the authorization to issue the debt for such item must be voted on at a Town Meeting.

APPENDIX A

INSTRUCTIONS FOR PROJECT REQUEST FORM

PROJECT TITLE

List the Title of proposed project

DATE SUBMITTED

Date project is first submitted to CIP Committee

SUBMITTING DEPARTMENT

Name of your department, agency, board, or commission

SUBMITTED BY

Name of person to contact for additional details and questions

PROJECT # and ACCOUNT

These numbers will be assigned by CIP Committee

BRIEFLY DESCRIBE PROJECT

1. Give a brief description of the project
2. State if it is a new purchase or replacing an existing facility, equipment, land
3. List life expectancy
4. Include studies and/or reference material if available. Attach additional sheets if necessary.

BRIEFLY JUSTIFY PROJECT

Explain why this project is needed at this time.

IMPACT ON OPERATING BUDGET

Explain if it will create an increase or decrease in operating expenses and why.

TOTAL COST ESTIMATES

List **Total Project Cost**, outlining if the project will overlap fiscal years or be needed in multiple fiscal years, and other costs of the project such as planning, engineering, inspection, site acquisition. List other indirect costs of the project, personnel, annual maintenance costs, materials, furniture etc

TOTAL REVENUE ESTIMATES

List total project Revenues and source.

PROJECT RANK

Rank the importance of each project, using 1 as the highest priorities:

1. Committed: Projects the Town has already committed to undertake.
2. Urgent: Projects that address safety, health, code violations, or deficiencies in services provided.
3. Priority: Projects that are needed to replace unsatisfactory conditions or services.
4. Needed: Projects that are planned but can be delayed until funds are available.
5. Desirable: Projects that would be ideal if sufficient funds are available.

APPENDIX B

Qualification Criteria:

For the purpose of this report, “capital improvements” are major projects undertaken by the Town that are generally one or more of the following categories:

- All projects requiring debt obligation of borrowing.
- Any acquisition or lease of land.
- Purchase of major equipment and vehicles valued in excess of \$10,000 with life expectancy of three years or more.
- Construction of new building facilities including engineering, design and other pre-construction costs with an estimate cost in excess of \$10,000.
- Major building improvements that are not routine expenses and that substantially enhance the value of a structure with an estimated cost in excess of \$10,000.
- Major equipment or furnishing required to furnish new building or other projects with an estimated cost in excess of \$10,000.
- Major studies requiring the employment of outside professional consultants in excess of \$10,000.
- Projects costing greater than \$5,000 but less than \$10,000 with useful life of greater than 3 years that increase the asset value may be purchased from Capital Expenditure account 0930.

Evaluation Criteria:

Do the answers to these questions support doing this project?

Rank 0-3 (0-not very much, 1-somewhat, 2-is supportive, 3-very supportive)

Legal Issues

- Is this project needed to meet federal or state mandates such as code violations?

Social Issues

- Does this project promote economic vitality, encourage jobs or business development?
- Is there public support for this project?
- What is the departmental support for this project?
- Who will benefit from this project (percentage of population served)?
- Will this project benefit a special needs segment of the population?
- Will this project meet the needs of the community for the next 10-20 years?
- Are there community health or safety factors associated with this project?

Financial Issues

- Is the proposed funding reasonable for this project (benefit-to-cost ratio)?
- Are there State or Federal funds available for this project?
- What are the future operational and maintenance costs associated with this project?
- Will this project reduce current operational or maintenance costs?

Project Issues

- Is the timing or phasing of this project critical to availability or other projects?
- Are there alternatives to this project, other options available?
- How much disruption or inconvenience will be caused by this project?
- Has adequate planning been done regarding scope of work and cost estimates?
- What are the implications of deferring the project?
- Do any of these criteria carry extra weight?

TABLE 2 SOURCES 2015-2019

4/23/2014

		5 year Budget Projections												
		Fund 02			Fund 04			Fund 17			Fund 06			
		LOCIP			G. Reserve			Emer Equip			Parks & Rec			Total
Actual	July 1, 2013	74,022			144,537			238,129			11,250			\$ 467,938
est.	Expenditures	0	d		169,528	dd		123,864	ddd		3,500	dddd		\$ 296,892
est.	Additions	88,611			223,000			135,000			10			\$ 446,621
est.	Interest				100			90			1			\$ 191
est.	July 1, 2014	162,633			198,109			249,355			7,761			\$ 617,858
est.	Expenditures	85,570	e		15,000	ee		202,383	eee		-			\$ 302,953
est.	Additions	88,611			127,000			135,000			-			\$ 350,611
est.	Interest				100			90			-			\$ 190
est.	July 1, 2015	165,674			310,209			182,062			7,761			\$ 665,706
est.	Expenditures	0			209,000	ff		202,383	eee		-			\$ 411,383
est.	Additions	59,376			64,560			135,000			-			\$ 258,936
est.	Interest				100			90			-			\$ 190
est.	July 1, 2016	225,050			165,869			114,769			7,761			\$ 513,449
est.	Expenditures	16,500			115,000			202,383	eee		-			\$ 333,883
est.	Additions	59,376			185,360			135,000			-			\$ 379,736
est.	Interest				100			90			-			\$ 190
est.	July 1, 2017	267,926			236,329			47,476			7,761			\$ 559,492
est.	Expenditures	0			79,000			166,115	fff		-			\$ 245,115
est.	Additions	59,376			140,360			135,000			-			\$ 334,736
est.	Interest				100			90			-			\$ 190
est.	July 1, 2018	327,302			297,789			16,451			7,761			\$ 649,303
est.	Expenditures				0			129,847	ggg		-			\$ 129,847
est.	Additions	59,376			164,360			135,000			-			\$ 358,736
est.	Interest				100			90			-			\$ 190
est.	July 1, 2019	386,678			462,249			21,694			7,761			\$ 878,382

	P	Q	R	S	T	CK	CL	CM	CN	CO	CP	CQ	CR	CS	CT	CU	CV	CW	CX	CY	CZ	DA	DB	DC	DD
1		CIP	MOST CURRENT 5 YEAR TOTAL			FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund
2	Project Title	Rank	5 yr Est Cost	Gen Fund	Other Funds	2014-15	Funds	Budget	Source	2015-16	Funds	Budget	Source	2016-17	Funds	Budget	Source	2017-18	Funds	Budget	Source	2018-19	Funds	Budget	Source
10	1980 Station 13 Mortgage 2022 - 5.00%	1	65,042	65,042	-	65,042	65,042		914	-				-				-				-			
11	2006 Bond for Library 2027 - 3.95%	1	1,065,376	1,065,376	-	223,688	223,688		900	217,219	217,219		900	211,781	211,781		900	206,344	206,344		900	206,344	206,344		900
14	2014 PW Sweeper, Backhoe	1	107,825	107,825	-	27,524	27,524		311	27,524	27,524		311	21,565	21,565		311	15,606	15,606		311	15,606	15,606		311
16	2011 WHFD New ET249 2017 - 3.02%	1	253,876	-	253,876	72,536		72,536	17	72,536		72,536	17	72,536		72,536	17	36,268		36,268	17	-			
17	2011 PW Eq (Pickup/Dump) 2017 - 3.02%	1	84,626	84,626	-	24,179	24,179		311	24,179	24,179		311	24,179	24,179		311	12,089	12,089		311	-			
19	2015 Replacement Truck WFD #1 (8 yr)	>	450,000	-	450,000	90,000		90,000	17	90,000		90,000	17	90,000		90,000	17	90,000		90,000	17	90,000		90,000	17
20	2014 WFD#1 pickup and Ambulance (7 yr)		199,235	-	199,235	39,847		39,847	17	39,847		39,847	17	39,847		39,847	17	39,847		39,847	17	39,847		39,847	17
21	2015-18 Bond for PW Projects 2036 - 4.00%	1	242,000	242,000	-	-				-				-			900	121,000	121,000		900*	121,000	121,000		900*
22	2015-2017 Bond Anticipation Notes (2%) int		26,700	26,700	-	-				-			900	26,700	26,700		900	-			900	-			900
23	2014- PW Dump Truck		100,000	100,000	-	20,000	20,000		311	20,000	20,000		311	20,000	20,000		311	20,000	20,000		311	20,000	20,000		311
24	2015-2016 WFD#1 SCBA 7Yr lease		80,000	80,000	-	-				20,000	20,000		900	20,000	20,000		900	20,000	20,000		900	20,000	20,000		900
25	2015- PW Holder Replacement, Ford tractor		118,560	118,560	-	-				29,640	29,640	0	311	29,640	29,640	0	311	29,640	29,640	0	311	29,640	29,640	0	311
26	General Reserve Fund	2	681,640	681,640	-	127,000	127,000		504	64,560	64,560		504	185,360	185,360		504	140,360	140,360		504	164,360	164,360		504
38	CES Sidewalk and Steps	<	12,000	12,000	-	12,000	12,000		930	-				-				-				-			
39	HMS Ventilation System		30,000	30,000	-	-				30,000	30,000		930	-				-				-			
42	HMS Library Roof		15,000	-	15,000	-				15,000		15,000	04	-				-				-			
43	HMS Chip Seal Parking Lot		24,000	-	24,000	-				24,000		24,000	04	-				-				-			
44	HMS Oil Tank Replacement		44,000	-	44,000	-				-				-				44,000		44,000	04	-			
45	HMS Playground Equipment		35,000	-	35,000	-				-				35,000		35,000	04	-				-			
89	WHFD Replace Generator		50,000	-	50,000	50,000		50,000	02	-				-				-				-			
90	WHFD Replacement of SCBA Bottles		35,000	-	35,000	-				-				-				35,000		35,000	04	-		-	
92	WHFD Refurbish 1991 Engine Tank 149		80,000	-	80,000	-				-				80,000		80,000	04	-				-		-	
108	WFD#1 Replace 1981 Engine Tank		625,000	-	625,000	625,000		625,000	LE	-				-				-				-			
109	WFD#1 Replace SCBA Pack & Tanks		110,000	-	110,000	-				110,000		110,000	LE	-				-				-			
140	EDC Economic Development Study		15,000	15,000	-	15,000	15,000		930	-				-				-				-			
141	RRAC: Design & Develop River Road Ball		15,570	-	15,570	15,570		15,570	02	-				-				-	-			-	-		
156	TOB Masonry/Door Replacement (per CM)	>	45,000	45,000	-	-				45,000	45,000		930	-				-				-			
157	TOB Roof and Gutters (per CM)	>	80,000	-	80,000	-				80,000		80,000	04	-				-				-			
158	TOB Building Phase 1 Needs Study		20,000	20,000	-	20,000	20,000		930	-				-				-				-			
160	Old Town Hall Renovations (PI and STEAP)		90,000	-	90,000	-				90,000	-	90,000	04	-				-				-			
174	PW Replace 2002 GMC Dump Truck		140,000	-	140,000	140,000		140,000	LE	-				-	-			-	-			-	-		
179	PW Replace Holder Mower	>	85,000	-	85,000	-				85,000	-	85,000	LE	-				-				-			
180	PW Replace Ford Tractor	>	98,000	-	98,000	-				98,000	-	98,000	LE	-				-				-			
183	PW Renovation PW Garage		20,000	-	20,000	20,000		20,000	02	-				-	-			-	-			-	-		
186	PW Salt Shed		160,000	10,000	150,000	-		-		10,000	10,000		930	150,000		150,000	BAN	-				-			
196	Turnpike Road - Phase III (bal of 400K STEAP)		480,000	-	480,000	30,000		30,000	STEAP	450,000		450,000	STEAP	-				-				-			
197	Turnpike Road - Phase IV (Paving)		910,000	-	910,000	-				10,000		10,000	STEAP	900,000		900,000	BAN	-				-			
206	Village Hill Drainage Phase I		265,000	-	265,000	15,000		15,000	04	-				250,000		250,000	BAN	-				-			
207	Village Hill Drainage Phase II		315,000	15,000	300,000	-				-				15,000	15,000	-	930	300,000	-	300,000	BO	-	-	-	
209	Village Hill Drainage Issues 176 & 241		15,000	15,000	-	-				15,000	15,000		930	-				-	-			-	-	-	
210	Baxter Road Drainage Improvement		16,500	-	16,500	-				-				16,500		16,500	02	-	-			-	-		
212	Polster Road Bridge Replacement		470,000	-	470,000	470,000		470,000	FB	-				-				-				-			
227	Transfer Station Storm Water Pollution		40,000	40,000	-	-				40,000	40,000		930	-				-				-			
232			7,814,950	2,773,769	5,041,181	\$ 2,102,386	\$ 534,433	\$ 1,567,953		\$ 1,707,505	\$ 543,122	\$ 1,164,383		\$ 2,188,108	\$ 554,225	\$ 1,633,883		\$ 1,110,154	\$ 565,039	\$ 545,115		\$ 706,797	\$ 576,950	\$ 129,847	
233	Line Item 930 Capital Expenditure					(47,000)	(47,000)			(140,000)	(140,000)			(15,000)	(15,000)			-	-			-	-		
234	Line Item 900 Series Debt Repayment					(360,433)	(360,433)	-		(338,562)	(338,562)	-		(353,865)	(353,865)	-		(424,679)	(424,679)	-		(412,590)	(412,590)	-	
235	move to a Captial Projects Fund 03					-		-		-		-		-		-		-	-	-		-	-	-	
236	move to the Reserve Fund 04					(127,000)	(127,000)			(64,560)	(64,560)	-		(185,360)	(185,360)	-		(140,360)	(140,360)	-		(164,360)	(164,360)	-	
237	move to the Emergency Reserve Fund 17					-	-			-	-			-	-			-	-			-	-		
238	General Fund Expense					(534,433)				(543,122)				(554,225)				(565,039)				(576,950)			
239	Fund 02 Locip					(85,570)	-	(85,570)		-	-	-		(16,500)	-	(16,500)		-	-	-		-	-	-	
240	Fund 04 General Reserve					(15,000)	-	(15,000)		(209,000)	-	(209,000)		(115,000)	-	(115,000)		(79,000)	-	(79,000)		-	-	-	
241	Fund 17 Emergency Equipment reserve					(202,383)	-	(202,383)		(202,383)	-	(202,383)		(202,383)	-	(202,383)		(166,115)	-	(166,115)		(129,847)	-	(129,847)	
243	Other Funding Expense					(302,953)	\$ -	\$ 1,265,000		(411,383)	\$ -	\$ 753,000		(333,883)	\$ -	\$ 1,300,000		(245,115)	\$ -	\$ 300,000		(129,847)	\$ -	\$ -	
244	Borrowing - Bond / Note / Lease					(765,000)	-	(765,000)	LE	(293,000)	-	(293,000)	LE	-			BO	(300,000)	-	(300,000)	BO	-	-	-	BO
245						(500,000)		(500,000)	FB+STEAP	(460,000)		(460,000)	STEAP	(1,300,000)		(1,300,000)	BAN	-				-			
277		>	Push Out							-		-													

	P	Q	R	S	T	CK	CL	CM	CN	CO	CP	CQ	CR	CS	CT	CU	CV	CW	CX	CY	CZ	DA	DB	DC	DD
1		CIP	MOST CURRENT 5 YEAR TOTAL			FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund
2	Project Title	Rank	5 yr Est Cost	Gen Fund	Other Funds	2014-15	Funds	Budget	Source	2015-16	Funds	Budget	Source	2016-17	Funds	Budget	Source	2017-18	Funds	Budget	Source	2018-19	Funds	Budget	Source
25	General Reserve Fund	2	582,000	582,000	-	127,000	127,000		504	100,000	100,000		504	255,000	255,000		504	50,000	50,000		504	50,000	50,000		504
37	HMS Air Conditioner (remove per DH)	X	5,600	5,600	-	5,600	5,600			-				-				-				-			
39	HMS Windows (remove per DH)	X	3,200	3,200	-	3,200	3,200			-				-				-				-			
111	WHFD Renovations	X	80,000	-	80,000	-				-				80,000		80,000		-				-			
112	WHFD New Firehouse Contruction	X	4,700,000	-	4,700,000	-				-				-				-		-		4,700,000		4,700,000	
113	WFD#1 Fire Station Addition	X	3,360,000	-	3,360,000	-				-				-				-		-		3,360,000		3,360,000	
114	RRAC: Design & Develop River Road Ball Fields	X	296,000	-	296,000	-				14,000		14,000		7,000		7,000		195,000	-	195,000		80,000	-	80,000	
115	PW Replace Small Dump Truck	X	55,000	-	55,000	55,000		55,000		-				-				-				-			
119	Hancock Road (hill removal on 320)	X	16,500	16,500	-	16,500	16,500			-				-				-				-			
120	Moose Meadow Road Realignment	X	15,000	15,000	-	15,000	15,000			-				-				-				-			
122	Michalec Road Realignment & Reconstr	X	82,500	-	82,500	-				-				82,500		82,500		-				-			
123	Daleville School Bridge Replacement	X	20,000	-	20,000	-				-				20,000		20,000		-				-			
124	Y Road Realignment	X	121,000	11,000	110,000	11,000	11,000			-		-		110,000	-	110,000		-				-			
125	Moose Meadow Road drainage	X	230,000	-	230,000	-				-				10,000		10,000		-				220,000		220,000	
126	Schofield Road drainage	X	370,000	-	370,000	-				-				-				20,000		20,000		350,000		350,000	
127	Liska Road Culvert	X	420,000	-	420,000	-				-				-				20,000		20,000		400,000		400,000	
128	Battye Road Drainage Pipe Replacement	X	38,000	8,000	30,000	38,000	8,000	30,000		-				-				-				-			
129	Fisher Hill Road Alignment & Reconstr	X	25,000	25,000	-	-	-			-				-				-				25,000	25,000		
130	Old Farms Road Drainage & Reconstr	X	425,000	-	425,000	-				-				-				25,000		25,000		400,000		400,000	
131	Pinecrest Road Reconstruction	X	20,000	20,000	-	-	-			-				-				-				20,000			
132	Mirlt Road Drainage & Reconstr	X	20,000	20,000	-	-	-			-				-				-				20,000	20,000		
133	Kollar, Sharps Mill, Luchon Intersection Alignment	X	80,000	15,000	65,000	-				15,000	15,000			-				65,000		65,000		-			
134	Hockla Farms Road Drainage	X	28,000	8,000	20,000	0	-			8,000	8,000			20,000		20,000		-				-			
136	Route 32 Hall Complex Side walks	X	34,000	-	34,000	-				34,000		34000		-				-				-			
137	PW Salt Shed	EDUC	450,000	-	450,000	-		-		-				450,000		450,000	BAN	-				-			
138	TOB Building Phase 2 Needs Design & Const	X	70,000	-	70,000	-				70,000		70,000		-				-				-			
139	Transfer Station Building Material Shed	X	10,000	10,000	-	10,000	10,000			-			930	-				-				-			
144	Conservation Commision: Open Space	X	200,000	50,000	150,000	25,000	25,000			25,000	25,000			50,000	-	50,000		50,000	-	50,000		50,000	-	50,000	
145			14,610,680	2,730,069	11,880,611	\$ 879,116	\$ 581,733	\$ 297,383		\$ 768,505	\$ 448,122	\$ 320,383		\$ 1,601,108	\$ 569,225	\$ 981,883		\$ 1,080,154	\$ 539,039	\$ 491,115		\$ 10,281,797	\$ 591,950	\$ 9,639,847	