

TOWN OF WILLINGTON  
CONNECTICUT

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# CAPITAL IMPROVEMENT PROGRAM

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For Fiscal Years 2018 - 2022

**Prepared by  
The Town of Willington  
Capital Improvement Planning Committee**

APPROVED BY EMAIL VOTE OF THE CIP – 3/20/17  
APPROVED BY BOARD OF SELECTMEN – 03/20/17  
APPROVED BY BOF – 03/23/17  
APPROVED AT ANNUAL TOWN BUDGET MEETING – 04/18/17

## Introduction

In fiscal year 2011-2012 the Board of Selectmen voted to establish a CIP Committee of nine representatives with staggered terms. The first seven seats are appointed by the Board of Selectmen. The eighth seat is filled by the First Selectman. The ninth seat is filled by the Board of Finance Chairman, or his delegate. At their meeting on November 7, 2016, the BOS re-appointed:

Mark Makuch	effective December 1, 2016; expiring November 30, 2018
Peter Tanaka	effective December 1, 2016; expiring November 30, 2019
Stuart Cobb	effective December 1, 2016; expiring November 30, 2019
Barry Wallett	effective December 1, 2016; expiring November 30, 2019

During the year the Board of Selectmen received two notices of resignation:

Steven Vera	effective January 21, 2016
Mark Makuch	effective December 20, 2016

And, the Board of Selectmen made two appointments:

Randy Belair	effective November 21, 2016; expiring November 20, 2017
Liza Makuch	effective March 6, 2017; expiring December 1, 2018

As of March 6, 2017, the committee consists of:

- Randy Belair (term expires November 20, 2017)
- Kelly Trueb, Chairman (term expires December 1, 2018)
- John Patton, (term expires December 1, 2018)
- Liza Makuch (term expires December 1, 2018)
- Stuart Cobb (term expires December 1, 2019)
- Peter Tanaka (term expires December 1, 2019)
- Barry Wallett (term expires December 1, 2019)
- Christina Mailhos (First Selectman)
- Jim Bulick (Board of Finance, Chairman)
- Donna Latincsics (Business Manager Ex-officio non-voting member)

Eileen Smith filled the paid position of recording secretary for the committee.

Continuing the process begun in 1991, the Willington Capital Improvement Planning (CIP) Committee presents this report with the recommended capital improvement program for fiscal years 2018 - 2022. Specific projects are recommended for this time period. This report should be used as a set of specific budgetary recommendations for FY 2018 and as a plan for future years.

## Purpose

The basic function of the CIP Committee is to provide the Town of Willington with an orderly process for planning and budgeting for capital needs. The plan is intended to prioritize current and future needs to fit within the anticipated level of financial resources available. The goal is to maintain all capital assets including buildings and infrastructure and to meet future demands, thus avoiding deterioration leading to costly maintenance requirements, threatening interruption of town services and decline of the community or stagnation of community growth.

The Capital Improvement Program (CIP) is a recommended schedule of public, physical improvements, including the planning and engineering thereof, for the Town of Willington over a five year period. The overall schedule is based upon a series of priorities which take into consideration the Town's current and anticipated financial capacity as well as the needs, desire and improvements requested from various departments, agencies, boards and commissions. The CIP is updated annually at which time the schedule of projects are revised as appropriate. This plan should be developed in concert with the comprehensive long-range goals of the Town of Willington as noted in the Plan of Conservation and Development.

## Methodology

Using the Capital Improvement Program Request form and Appendix A and B, the Committee requested from all departments, boards and commissions an update of anticipated projects, costs and timetables.

All departments, boards or commissions of the Town supported in any portion by town funds, prepared detailed estimates of capital expenditure(s) to be made. Revenue other than local tax revenue expected to be received to offset the cost of the proposed capital expenditure was also listed.

The committee reviewed all projects and provided timetables, funding sources and departmental priorities. Finally, the Committee reviewed all data with an understanding of the fiscal capability of the Town and developed recommendations for the coming year and plans for future years. This would give townspeople a definitive plan of capital projects and would give the Board of Finance an understanding of the impact on upcoming budgets for their budgetary work. It would also allow the Committee to monitor LOCIP, Capital Reserves and local taxation to match projects for the most optimal configuration.

## Summary of Project Requests, FY 2018-2022

The committee's recommendation is to fund forty six projects (46) costing \$7,770,028 over the five year plan. Table 1 summarizes the projects funded.

One of the primary goals of the committee is to increase modestly or hold level the net capital expenditures of the general budget while maintaining the capital plan of the Town. This year, the Town is experiencing a decline in the Grand List due to reduced assessments relating to crumbling foundations. Accordingly, the Committee planned a decrease in the net capital expenditures from \$554,122 to \$533,640.

For the FY2017-2018 BUDGET, the capital spending impacts the General Fund by \$533,640. This represents a 3.7% decrease over the prior year.

The decrease includes a transfer of \$185,511 to the Reserve Fund of which \$44,000 is budgeted to be spent on the Oil Tank replacement at Hall Memorial School.

As has been customary, the biggest part of the capital expenditures budget is repayment of long-term debt. Payment for the library bond will continue until FY2027 and is currently the only Town bond remaining. Next year the town will pay \$206,344 toward this bond. The Town has increasingly relied on long-term leasing for equipment. For the next fiscal year, the Town will pay \$75,885 in lease costs from the general fund for public works equipment (backhoe, mower, 2 pickups, 2 dump trucks, wood chipper) and \$13,100 in lease costs from the general fund for a vehicle for the Animal Control Officer (\$4,400) and self-contained breathing apparatus for WFD#1 (\$8,700).

A total of \$160,539 in lease payments from the Emergency Equipment Reserve is planned for next year (WHFD Engine Tanker 249, WFD1 Pickup and Ambulance, WFD1 Engine Tanker). Planned for FY2020-2021 is a new first response vehicle for WHFD (\$45,000). A new ambulance is planned for FY2021-2022. A draw down in the Emergency Equipment Reserve is expected as lease payments are greater than the anticipated revenue thru fiscal year 2018 and there are adverse changes in federal and state reimbursements for ambulance and paramedic services. The Fund can no longer subsidize the ambulance operating budget.

**PUBLIC WORKS:** The priorities for FY2017-2018 are paving the Transfer Station parking lot (\$35,000) and fitting a plow truck with an automated ground speed spreader control (\$10,000). Included in the out years of the plan are two more ground speed spreader controls (\$20,000), installation of a new salt shed (\$346,000 with repurposed STEAP funds), and installation of storm water interceptors at the Transfer Station (\$35,000). The committee suggested incorporating the relocation of the underground diesel storage tank (\$173,000) in the 2022 bond issue with the road improvements and WFD#1 Fire Station addition.

Long-term (2022) a 20-year bond is planned to finance two road projects; Schofield Road and Village Hill Road, and the construction of an addition at WFD1.

**FIRE DEPARTMENTS:** Funding is available in the out years for WHFD to replace the bay floor (\$30,000), for WHFD to replace SCBA bottles (\$30,000), for WHFD to refurbish the 1991 Engine Tank (\$90,000) and for WFD#1 to replace the oil tank at Station 13 (\$20,000). A STEAP grant is budgeted for the engineering phase of the WFD#1 Fire Station addition (\$100,000). In FY2017-18, the committee budgeted \$40,000 for the WHFD to replace the parking lot.

**TOWN:** Installation of support pillars in the Town Clerk's and Assessor's office (\$22,050) and Phase I of the Revaluation (\$25,000) are the priorities per Selectman Mailhos in FY2017-2018. Looking out, the Old Town Hall will need floors refinished, windows refurbished and the main hall painted. For MS4 Compliance the Town needs to prepare/submit storm water outfall mapping for each catch basin. These projects are funded in years two, three and four of the plan.

**SCHOOLS:** Interim Superintendent Dr. Jacoby said that this year's capital spending focus is at Hall School, replacing the oil tank (\$44,000) and repairing the exterior trim, door trim and pillars (\$17,800). After some discussion, a new monitoring system for the district (\$50,000), sidewalk replacement at Hall (\$18,740), south roof replacement at Hall (net of a School Construction Grant, \$31,122), Town and District Wide phone system (\$100,000), Center window replacement (\$30,000), Center gym air conditioning upgrade (\$25,580), chip sealing Hall parking lots, (bundled with the TOB lot for \$22,786), Hall locker replacement (\$20,031) and a generator for Center (\$40,000) were funded in the out years as requested by the interim Superintendent.

**PARKS & RECREATION:** The CIP committee voted to fund the full request for parking lot and surveillance lighting (\$12,500). The committee decided to fund \$40,000 of the \$88,000 requested for field lighting and suggested the Parks and Recreation/Commission have fund raisers for the balance.

**SENIORS:** The plan includes \$10,000 for window treatments and \$20,000 towards the purchase of a new handicap bus in FY2018-2019 and FY2021-2022 respectively.

**CONSERVATION COMMISSION:** A request for \$500,000 was submitted for the preservation of open space. The CIP committee struggled with this funding request and decided not to put money aside, preferring instead to use the General Reserve should the Town wish to purchase open space.

### **FY 2018-2022 – Projects Not Funded**

The following is a list of projects that were submitted, but not funded in the five year plan for fiscal years 2018-2022.

<b>Project Description</b>	
School Facilities Study	15,000
CES Upper Wing Accessibility	350,000
CES Playground Mulch Replacement	6,600
TOB Municipal Permitting Software for Land Use	30,160
TOB Selectmen's Wing Renovations	20,000
TOB New Fireproof File Cabinets	20,000
TOB Map Machine Replacement	13,000
PW Daleville School Road Bridge	121,000
Seniors Video Security System	15,000
Seniors Standby Generator	12,000
Seniors Senior Center Administrator	200,000
Seniors Building Expansion Study	7,500
Conservation Commission Open Space Funds	500,000
WHFD Construction of New Fire Station	4,000,000
<b>TOTAL</b>	<b>\$5,310,260</b>

## RECOMMENDATIONS FOR FY 2017-2018

### Projects to Fund for FY 2018:

The following CIP committee recommendations are specific for the next fiscal year ending June 30, 2018 and should serve as the proposed capital budget to be adopted.

### FY 2018 - Impacting General Fund

<b>Project Description</b>	<b>FY 2017 Budget Impact</b>	<b>Note Budget Line #</b>
Pay 2006 Bond for Library	206,344	Committed - #912
Pay 2011 Lease for PW Dump and Pickup	12,089	Committed - #311
Pay 2014 Lease for PW Dump Truck	24,722	Committed - #311
Pay 2015 Lease for PW Holder Mower and backhoe	31,061	Committed - #311
Pay 2017 Lease for ACO Truck	4,400	Committed - #940
Pay 2018 Lease for PW replace 2001 Chevy	4,207	Committed - #311
Pay 2018 Lease for PW Wood Chipper	3,806	Committed - #311
Pay 2018 Lease for WFD#1 SCBA	8,700	Committed - #940
HMS Exterior Trim, Doors, Pillars	17,800	#930
PW Ground Speed Spreader Controls	10,000	#930
Revaluation Phase I	25,000	#930
General Reserve Fund	<u>185,511</u>	#504
<b>TOTAL</b>	<b>\$533,640</b>	

### FY 2018 – Non-General Fund

<b>Project Description</b>		<b>Funding Source</b>
Pay 2011 WHFD Fire Apparatus Lease	36,268	Emergency Reserve
Pay 2014 WFD#1 Ambulance and Pickup Lease	39,847	Emergency Reserve
Pay 2015 WFD#1 Fire Apparatus Lease	84,424	Emergency Reserve
TOB Install Support Pillars	22,050	LoCIP
PW Transfer Station Parking Lot Paving	35,000	LoCIP
WHFD Parking Lot Replacement	40,000	LoCIP
RRAC Parking Lot Lights and Surveillance	12,500	LoCIP
HMS Oil Tank Replacement	44,000	Reserve
PW Replace 2001 Chevy	57,000	Lease
PW Replace Wood Chipper	47,000	Lease
WFD#1 Replace SCBA	<u>110,000</u>	Lease
<b>TOTAL</b>	<b>\$528,089</b>	

# RECOMMENDATIONS FOR FY 2019-2022

## Projects to Fund for FY 2019-2022:

The following CIP committee recommendations are for the following fiscal years ending June 30, 2019 through June 30, 2022 and should serve as a planning guide for the succeeding years.

Project Description	FY 2017 Budget Impact	Note Budget Line #
Pay 2006 Bond for Library	767,813	Committed - #912
Pay 2014 Lease for PW Dump Truck	74,166	Committed - #311
Pay 2015 Lease for PW Holder Mower and backhoe	124,240	Committed - #311
Pay 2017 Lease for ACO Truck	17,600	Committed - #940
Pay 2018 Lease for PW replace 2001 Chevy	33,652	Committed - #311
Pay 2018 Lease for PW Wood Chipper	30,448	Committed - #311
Pay 2018 Lease for WFD#1 SCBA	69,600	Committed - #940
Pay 2020 Lease for PW replace 2007 International	85,032	Committed - #311
Pay 2021 Note interest for WFD#1 Add, Vill Hill	80,000	Committed - #940
Pay 2022 Bond for WFD#1, V Hill, Schofield, Fuel Tank	207,000	Committed - #940
BOE District New Monitoring System	50,000	#930
BOE CES Upper Wing Exhaust & Classroom Heat	82,407	#930
BOE CES Window Replacement or Film	30,000	#930
BOE CES Gym Air Conditioning Upgrade	25,580	#930
BOE HMS Sidewalk Landing Replacement	18,740	#930
BOE HMS Parking Lots and TOB Parking Lot Chip Seal	22,786	#930
PW Ground Speed Spreader Controls	20,000	#930
Senior Center Window Treatment	10,000	#930
WHFD Replace SCBA	30,000	#930
General Reserve Fund	<u>369,936</u>	#504
<b>TOTAL</b>	<b>\$2,149,000</b>	

**FY 2019-2022 – Impacting non-General Fund**

<b>Project Description</b>		<b>Funding Source</b>
Pay 2014 Lease Ambulance and Pickup	99,618	Emergency Reserve
Pay 2015 Lease for WFD#1 1981 Engine Tank	337,696	Emergency Reserve
Pay 2022 Lease Ambulance	40,532	Emergency Reserve
WHFD Replace 1st Response Vehicle	45,000	Emergency Reserve
OTH Refinish Floors, Walls, Windows	71,300	LOCIP
PW Catch Basin and Storm Water Mapping	40,000	LOCIP
PW Install Storm Water Interceptors	35,000	LOCIP
RRAC Building & Field Lights	40,000	LOCIP
WFD#1 Replace Oil Tank in Station 13	20,000	LOCIP
WHFD Bay Floor Replacement	30,000	LOCIP
WHFD Refurbish 1991 Engine Tank	90,000	Reserve Fund
Senior Handicap Bus	20,000	Reserve Fund
Revaluation 2018	90,000	Reserve Fund
BOE District Phone System	100,000	Reserve Fund
BOE HMS South Roof Replacement	87,122	Reserve Fund
BOE School Construction Grant Reim	(56,000)	Reserve Fund
BOE HMS Locker Replacement	20,031	Reserve Fund
BOE CES Generator	40,000	Security Grant
WFD#1 Addition Engineering	100,000	STEAP Grant
PW Configuration Part 1 Salt Shed	346,000	STEAP Grant
WFD#1 Addition	1,750,000	Note/Bond
Village Hill Road Drainage issues	250,000	Note/Bond
Schofield Road Drainage	365,000	Bond
PW Configuration Part 2 Fuel Tank	173,000	Bond
PW Replace International 7400 Truck	175,000	Lease
WFD#1 Replace Ambulance	<u>250,000</u>	Lease
<b>TOTAL</b>	<b>\$4,559,299</b>	

# **CAPITAL IMPROVEMENT PROGRAM**

## **APPROVAL PROCEDURE**

### **1. Town of Willington Boards, Commissions, Agencies, Departments**

- Responsible for preparing the CIP requests and forwarding them to the CIP committee by the November deadline of each year. The November deadline will be determined on a yearly basis by the CIP committee.
- Each Board, Commission, Agency or Department shall have representation available to meet with the CIP committee, at their request, to discuss, explain and justify each request.

### **2. CIP Committee Duties (Is a committee coordinating the capital requests of the town)**

- Elects a committee chair.
- Follows municipal rules and regulations to be in compliance with such
- Submits to department heads – list of inventory and condition assessment survey for their review, along with request form and instructions
- Reviews all policies and criteria (especial with new elected officials or committee members)
- Reviews prior projects for completeness, elimination or continuation
- Review new requests for: 1) meeting criteria, 2) prioritizing, 3) assigning funding
- Holds meeting to help in completing or clarifying requests (if necessary).
- Adopts new CIP plan containing 5 year capital program to be approved in principle with the first year capital budget to be legally adopted
- Submits plan to BOS for their approval
- Revises CIP and sends to Referendum for adoption
- Meets monthly to monitor status of projects and conduct site visits as needed.

### **3. Board of Selectmen Duties**

- Reviews recommendations of CIP and return for revision(s) if necessary.
- Submits recommended CIP and Capital Budget to Board of Finance and Planning and Zoning Commission in time for yearly budget preparation, in compliance with CT General Statutes 8-23 and 8-24.
- Shall revise the CIP to comply with the Board of Finance fiscal policies established in relation to the CIP.

### **4. Board of Finance Duties**

- Approves fiscal policies and plans for the management and implementation of the CIP.
- BOF/TM approves appropriations for off budget projects.

### **5. Planning and Zoning Commission Duties**

- Reviews the recommended CIP for compliance to CT General Statute 8-23.

### **6. Town Meeting**

- At Town Meeting, the recommended CIP for the next fiscal year and the overall concept of the revised five (5) year plan shall be voted on.
- The Capital Budget and any appropriation for capital projects or expenditures and the authorization to issue the debt for such item must be voted on at a Town Meeting.



## APPENDIX A

# INSTRUCTIONS FOR PROJECT REQUEST FORM

### PROJECT TITLE

List the Title of proposed project

### DATE SUBMITTED

Date project is first submitted to CIP Committee

### SUBMITTING DEPARTMENT

Name of your department, agency, board, or commission

### SUBMITTED BY

Name of person to contact for additional details and questions

### PROJECT # and ACCOUNT #

These numbers will be assigned by CIP Committee

### BRIEFLY DESCRIBE PROJECT

1. Give a brief description of the project
2. State if it is a new purchase or replacing an existing facility, equipment, land
3. List life expectancy
4. Include studies and/or reference material if available. Attach additional sheets if necessary.

### BRIEFLY JUSTIFY PROJECT

Explain why this project is needed at this time.

### IMPACT ON OPERATING BUDGET

Explain if it will create an increase or decrease in operating expenses and why.

### TOTAL COST ESTIMATES

List **Total Project Cost**, outlining if the project will overlap fiscal years or be needed in multiple fiscal years, and other costs of the project such as planning, engineering, inspection, site acquisition. List other indirect costs of the project, personnel, annual maintenance costs, materials, furniture etc

### TOTAL REVENUE ESTIMATES

List total project Revenues and source.

### PROJECT RANK

Rank the importance of each project, using 1 as the highest priorities:

1. Committed: Projects the Town has already committed to undertake.
2. Urgent: Projects that address safety, health, code violations, or deficiencies in services provided.
3. Priority: Projects that are needed to replace unsatisfactory conditions or services.
4. Needed: Projects that are planned but can be delayed until funds are available.
5. Desirable: Projects that would be ideal if sufficient funds are available.

## APPENDIX B

**Qualification Criteria:**

For the purpose of this report, “capital improvements” are major projects undertaken by the Town that are generally one or more of the following categories:

- All projects requiring debt obligation of borrowing.
- Any acquisition or lease of land.
- Purchase of major equipment and vehicles valued in excess of \$10,000 with life expectancy of three years or more.
- Construction of new building facilities including engineering, design and other pre-construction costs with an estimate cost in excess of \$10,000.
- Major building improvements that are not routine expenses and that substantially enhance the value of a structure with an estimated cost in excess of \$10,000.
- Major equipment or furnishing required to furnish new building or other projects with an estimated cost in excess of \$10,000.
- Major studies requiring the employment of outside professional consultants in excess of \$10,000.
- Projects costing greater than \$5,000 but less than \$10,000 with useful life of greater than 3 years that increase the asset value may be purchased from Capital Expenditure account 0930.

**Evaluation Criteria:**

Do the answers to these questions support doing this project?

Rank 0-3 (0-not very much, 1-somewhat, 2-is supportive, 3-very supportive)

Legal Issues

- Is this project needed to meet federal or state mandates such as code violations?

Social Issues

- Does this project promote economic vitality, encourage jobs or business development?
- Is there public support for this project?
- What is the departmental support for this project?
- Who will benefit from this project (percentage of population served)?
- Will this project benefit a special needs segment of the population?
- Will this project meet the needs of the community for the next 10-20 years?
- Are there community health or safety factors associated with this project?

Financial Issues

- Is the proposed funding reasonable for this project (benefit-to-cost ratio)?
- Are there State or Federal funds available for this project?
- What are the future operational and maintenance costs associated with this project?
- Will this project reduce current operational or maintenance costs?

Project Issues

- Is the timing or phasing of this project critical to availability or other projects?
- Are there alternatives to this project, other options available?
- How much disruption or inconvenience will be caused by this project?
- Has adequate planning been done regarding scope of work and cost estimates?
- What are the implications of deferring the project?
- Do any of these criteria carry extra weight?

TABLE 2 SOURCES FY 2018-2022

		5 year Budget Projections							
		Fund 02		Fund 04		Fund 17		Fund 06	
		LOCIP		G. Reserve		Emer Equip		Parks & Rec	Total
Actual	July 1, 2015	110,601		304,180		295,509		8,948	\$ 719,238
Actual	Expenditures	54,900	b	2,690	bb	196,807	aaa	2,245	\$ 291,707
Actual	Additions	58,389		149,071		156,994		500	\$ 357,978
Actual	Interest			1,339		447		17	\$ 914
Actual	July 1, 2016	114,090		451,900		256,143		7,220	\$ 829,353
est.	Expenditures	58,500	c	105,330	cc	244,707	ccc	-	\$ 338,333
est.	LoCIP frozen	0		125,816		135,000		-	\$ 260,816
est.	Interest	0		1,317		90		-	\$ 1,407
est.	July 1, 2017	55,590		473,702.6		146,526		7,220	\$ 683,039
est.	Expenditures	109,550	d	44,000	dd	160,539	ddd	-	\$ 314,089
est.	LoCIP March 2018	107,046		185,511		135,000		-	\$ 427,557
est.	Interest			1,000		90		-	\$ 1,090
est.	July 1, 2018	53,086		616,213.6		121,077		7,220	\$ 797,597
est.	Expenditures	18,800	e	121,122	ee	124,271	eee	-	\$ 264,193
est.	LoCIP March 2019	68,120		109,840		135,000		-	\$ 312,960
est.	Interest			1,000		90		-	\$ 1,090
est.	July 1, 2019	102,406		605,932		131,896		7,220	\$ 847,454
est.	Expenditures	112,500	f	100,000	ff	124,271	eee	-	\$ 336,771
est.	Additions	58,389		157,683		135,000		-	\$ 351,072
est.	Interest			1,000		90		-	\$ 1,090
est.	July 1, 2020	48,295		664,615		142,715		7,220	\$ 862,845
est.	Expenditures	70,000	g	-		149,348	ggg	-	\$ 219,348
est.	Additions	58,389		49,642		135,000		-	\$ 243,031
est.	Interest			1,000		90		-	\$ 1,090
est.	July 1, 2021	36,684		715,257		128,457		7,220	\$ 887,618
est.	Expenditures	35,000	h	130,031	hh	124,956	hhh	-	\$ 289,987
est.	Additions	58,389		52,771		135,000		-	\$ 246,160
est.	Interest			1,000		90		-	\$ 1,090
est.	July 1, 2022	60,073		638,997		138,591		7,220	\$ 844,881
		Fund 02 LoCIP		Fund 04 General Reserve		Fund 17 Emergency Equipment			
	50,000	WHFD generator		15,000	Village Hill drainage		72,536	2011 WHFD Pierce lease	
	15,570	RRAC	aa	15,000	FY 2014-15		84,424	2015 WFD#1 Spartan lease	
	20,000	PW garage renovation					39,847	2014 Amb Lease + pickup	
	(1,976)	Closed PW garage					0	transfer for amb pr	
	83,594	FY 2014-15		(10,472)	Closed TOB Roof		47,900	WFD#1 Station Addition Eng	
				(17,814)	Closed CES Roof	ccc	244,707	FY 16-17	
	42,500	OTH Painting		(6,501)	Closed RT 320 Bus Lot				
	(2,600)	closed OTH Painting		(2,523)	Closed R-149 Refurb		36,268	2011 WHFD Pierce final	
	15,000	OTH Electrical		10,000	HMS Library Roof		84,424	2015 WFD#1 Spartan	
b	54,900	FY 2015-16		30,000	TOB roof & gutters		39,847	2014 Amb Lease + pickup	
			bb	2,690	FY 2015-16	ddd	160,539	FY 17-18	
	45,000	TOB Masonry Door							
	13,500	PW Garage Renovation		45,000	SQUAD-113 Repair		39,847	2014 Amb Lease + pickup	
c	58,500	FY 2016-17		45,000	POCD		84,424	2015 WFD#1 Spartan	
				15,000	HMS Playground Eq	eee	124,271	FY 18-19 and 19-20	
	12,500	RRAC Parking lot lights		11,259	CES Replace Doors				
	22,050	TOB Support Pillars		(10,929)	Closed TOB roof & gutters		19,924	2014 Amb Lease + pickup final	
	35,000	Pave TS Parking Lot	cc	105,330	FY 2016-17		84,424	2015 WFD#1 Spartan	
	40,000	WHFD Parking Lot replace					45,000	WHFD Replace 1st response	
d	109,550	FY 2017-18		44,000	HMS Oil Tank Repl	ggg	149,348	FY 20-21	
			dd	44,000	FY 2017-18				
	18,800	OTH Floors, Windows, Walls					84,424	2015 WFD#1 Spartan	
e	18,800	FY 2018-19		87,122	HMS Roof Replace		40,532	2022 Ambulance	
				(56,000)	Sch Const Gr reim	hhh	124,956	FY 21-22	
	52,500	OTH Floors, Windows		90,000	Reval				
	20,000	Storm water mapping	ee	121,122	FY 2018-19				
	40,000	RRAC Field Lights					3,500	FY 13-14 Forestry Plan	
f	112,500	FY 2019-20							
				100,000	District/Town Phone System				
	20,000	Stat 13 Replace Oil Tank	ff	100,000	FY 2019-20				
	30,000	WHFD Bay floor replace							
	20,000	Storm water mapping		20031	HMS Locker Replacement				
g	70,000	FY 2020-21		20,000	Senior Handicap Bus				
				90,000	WHFD Refurbish 1991 ET				
	35,000	PW Install interceptors	hh	130,031	FY 2021-22				
h	35,000	FY 2021-22							

TABLE 1 CIP 2018 - 2022

	A	D	F	G	H	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF
1	Project		MOST CURRENT 5 YEAR TOTAL			FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund	FY	Local	Off	Fund
2	No.	Project Title	5 yr Est Cost	Gen Fund	Other Funds	2017-18	Funds	Budget	Source	2018-19	Funds	Budget	Source	2019-20	Funds	Budget	Source	2020-21	Funds	Budget	Source	2021-22	Funds	Budget	Source
3	BO-07	2006 Bond for Library 2027 - 3.95%	974,157	974,157	-	206,344	206,344		900	200,813	200,813		900	195,000	195,000		900	189,000	189,000		900	183,000	183,000		900
5		2011 WHFD New ET249 2017 – 3.02%	36,268	-	36,268	36,268		36,268	17	-				-				-				-			
6		2011 PW Dump and Pickup 2017 – 3.035%	12,089	12,089	-	12,089	12,089		311	-				-				-				-			
8		2014 PW Dump Truck 2021 - 2.15%	98,888	98,888	-	24,722	24,722		311	24,722	24,722		311	24,722	24,722		311	24,722	24,722		311	-			311
9		2014 Amb and FD1 Pickup 2021 - 2.39%	139,465	-	139,465	39,847		39,847	17	39,847		39,847	17	39,847		39,847	17	19,924		19,924	17	-			
10		2015 WFD#1 Spartan 2023 - 2.11%	422,120	-	422,120	84,424		84,424	17	84,424		84,424	17	84,424		84,424	17	84,424		84,424	17	84,424		84,424	17
11		2015 PW Backhoe % Mower 2022 - 2.65%	155,301	155,301	-	31,061	31,061		311	31,060	31,060	0	311	31,060	31,060	0	311	31,060	31,060	0	311	31,060	31,060	0	311
12		2017 ACO Replace Truck (LE 7yrs 3%)	22,000	22,000	-	4,400	4,400		900	4,400	4,400		900	4,400	4,400		900	4,400	4,400		900	4,400	4,400		900
13		2018 PW Replace 2001 Chevy (LE 7 yrs 3%)	37,859	37,859	-	4,207	4,207		311	8,413	8,413		311	8,413	8,413		311	8,413	8,413		311	8,413	8,413		311
14		2018 WFD#1 Replace SCBA (LE 7 yrs 3%)	78,300	78,300	-	8,700	8,700		900	17,400	17,400		900	17,400	17,400		900	17,400	17,400		900	17,400	17,400		900
15		2018 PW Replace Wood Chipper (LE 7yr 3%)	34,254	-	-	3,806	3,806		311	7,612	7,612		311	7,612	7,612		311	7,612	7,612		311	7,612	7,612		311
16		2020 PW Replace 2007 Int'l (LE 7 yrs 4%)	85,032	85,032	-	-				28,344	28,344		311	28,344	28,344		311	28,344	28,344		311	28,344	28,344		311
17	BAN	2021 Note interest Vill Hill, WFD#1 addition	80,000	80,000	-	-				-				-				80,000	80,000		900	-			
18	BO-08	2022 Bond Vill Hill, WFD#1 addition, Schofield	207,000	207,000	-	-				-			900	-			900	-				207,000	207,000		900
19		2022 Ambulance (LE 7 yr 4%)	40,532	-	40,532	-				-				-				-				40,532		40,532	17
20	RE-01	General Reserve Fund	555,447	555,447	-	185,511	185,511		504	109,840	109,840		504	157,683	157,683		504	49,642	49,642		504	52,771	52,771		504
22	BOE-1.2	District New Security Monitoring System	50,000	50,000	-	-				50,000	50,000		930	-				-				-			
23	BOE-1.3	District Phone System	100,000	-	100,000	-				-				100,000		100,000	04	-				-			
26	BOE-1.6+1.7	CES Upper Wing Exhaust & Classroom Heat	82,407	82,407	-	-				-				-				82,407	82,407		930	-			
27	BOE-1.8	CES Window Replacement or Film	30,000	30,000	-	-				-				10,000	10,000		930	10,000	10,000		930	10,000	10,000		930
28	BOE-1.9	CES Gym Air Conditioning Upgrade	25,580	25,580	-	-				-				25,580	25,580		930	-				-			
29	BOE-1.10	HMS Exterior Trim, Doors Pillars	17,800	17,800	-	17,800	17,800		930	-				-				-				-			
30	BOE-1.11	HMS Sidewalk/Landing Replacement	18,740	18,740	-	-				18,740	18,740		930	-				-				-			
31	BOE-1.13	HMS South Roof Replace	87,122	-	87,122	-				87,122		87,122	04	-				-				-			
32	BOE-1.13	School Construction Grant Reim 64.64%	(56,000)	-	(56,000)	-				(56,000)		(56,000)	04 reim	-				-				-			
33	BOE-1.14 + 2.8	HMS Park Lots and TOB Park Lots Chip Seal	22,786	22,786	-	-				-				22,786	22,786		930	-				-			
34	BOE-1.15	HMS Locker Replacement	20,031	-	20,031	-				-				-				-				20,031		20,031	04
35	BOE-1.16	HMS Oil Tank Replacement	44,000	-	44,000	44,000		44,000	04	-				-				-				-			
36	BOE-1.17	CES Generator	40,000	-	40,000	-				-				-				-				40,000		40,000	security gr
41	BOS-2.5	OTH Refinish, Floors, Walls and Windows	71,300	-	71,300	-				18,800		18,800	02	52,500		52,500	02	-				-			
42	BOS-2.6	TOB Install Support pillars TC and Assess	22,050	-	22,050	22,050		22,050	02	-				-				-				-			
43	BOS-2.7	Catch Basins & Storm Water Outfall Mapping	40,000	-	40,000	-				-	-			20,000		20,000	02	20,000		20,000	02	-			
44	BOS-2.8	PW Transfer Station parking lot paving	35,000	-	35,000	35,000		35,000	02	-				-				-				-			
45	BOS-2.9	PW Configuration Part 1 Salt Shed	346,000	-	346,000	-		-		346,000		346,000	STEAP	-				-				-			
46	BOS-2.9	PW Configuration Part 2 Fuel Tank	173,000	-	173,000	-				-				-				-				173,000		173,000	BO
47	BOS-2.10	PW Install Storm Water Interceptors	35,000	-	35,000	-				-				-				-				35,000		35,000	02
48	BOS-2.11	Village Hill Drainage Phase I	250,000	-	250,000	-				-				-				250,000		250,000	BAN	-			
49	BOS-2.12	Schofield Road Drainage	365,000	-	365,000	-				-				-				-				365,000		365,000	BO
51	BOS-2.14	Wood Chipper Replacement	47,000	-	47,000	47,000		47,000	LE	-				-				-				-			
52	BOS-2.15	Replace 2001 Chevy pickup	57,000	-	57,000	57,000		57,000	LE	-				-				-				-			
53	BOS-2.16	Replace International 7400 Truck	175,000	-	175,000	-				-				175,000		175,000	LE	-				-			
54	BOS-2.17	PW Ground Speed Spreader Controls	30,000	30,000	-	10,000	10,000		930	20,000	20,000		930	-				-				-			
56	BOS-2.19	Revaluation 2018	115,000	25,000	90,000	25,000	25,000		930	90,000		90,000	04	-				-				-			
61	SEN-3.5	Senior Center Window Treatments	10,000	10,000	-	-				10,000	10,000		930	-				-				-			
62	SEN-3.6	Handicap Bus	20,000	-	20,000	-				-				-				-				20,000		20,000	04
64	WFD-5.1	WFD#1 Replace SCBA Pack & Tanks	110,000	-	110,000	110,000		110,000	LE	-				-				-				-			
65	WHFD-5.2A	WHFD Parking Lot Replacement	40,000	-	40,000	40,000		40,000	02	-				-				-				-			
66	WHFD-5.2B	WHFD Bay Floor replacement	30,000	-	30,000	-				-				-				30,000		30,000	02	-			
67	WHFD-5.3	WHFD Replacement of SCBA Bottles	30,000	30,000	-	-				30,000	30,000		930	-				-				-			
68	WFD-5.4A	WFD#1 Fire Station Addition Engineering	100,000	-	100,000	-				100,000		100,000	STEAP	-				-				-			
69	WFD-5.4B	WFD#1 Fire Station Addition Construction	1,750,000	-	1,750,000	-				-				-				1,750,000		1,750,000	BAN	-			
70	WHFD-5.5	WHFD Replace 1st Response Vehicle	45,000	-	45,000	-				-				-				45,000		45,000	17	-			
71	WFD-5.6	WFD#1 Replace Oil Tank in Station 13	20,000	-	20,000	-				-				-				20,000		20,000	02	-			
72	WFD-5.7	WFD#1 Purchase New Ambulance	250,000	-	250,000	-				-				-				-				250,000		250,000	17
73	WHFD-5.8	WHFD Refurbish 1991 Engine Tank	90,000	-	90,000	-				-				-				-				90,000		90,000	04
75	REC-6.1	RRAC Parking Lot Lights & Surveillance	12,500	-	12,500	12,500		12,500	02	-				40,000		40,000	02	-				-			
76	REC-6.2	RRAC Building & Field Lights	40,000	-	40,000	-				-	-			-				-				-			
77						-				-				-				-				-			
78			7,770,028	2,682,640	5,087,388	\$ 1,061,729	533,640	\$ 528,089		\$ 1,243,193	\$ 533,000	\$ 710,193		\$ 1,044,771	\$ 533,000	\$ 511,771		\$ 2,752,348	\$ 533,000	\$ 2,219,348		\$ 1,667,987	\$ 550,000	\$ 1,117,987	
79		Line Item 930 Capital Expenditure				(52,800)	(52,800)			(128,740)	(128,740)			(58,366)	(58,366)			(92,407)	(92,407)			(10,000)	(10,000)		
80		Line Item 900 Series Debt Repayment				(295,329)	(295,329)	-		(294,420)	(294,420)	-		(316,951)	(316,951)	-		(390,951)	(390,951)	-		(487,229)	(487,229)	-	
81		move to a Capital Projects Fund 03				-		-		-		-		-		-		-	-	-		-	-	-	
82		move to the Reserve Fund 04				(185,511)	(185,511)	-		(109,840)	(109,840)	-		(157,683)	(157,683)	-		(49,642)	(49,642)	-		(52,771)	(52,771)	-	
83		move to the Emergency Reserve Fund 17				-				-				-				-				-			
84		General Fund Expense				(533,640)				(533,000)				(533,000)				(533,000)				(550,000)			
85		Fund 02 Locip				(109,550)	0	(109,550)		(18,800)	-	(18,800)		(112,500)	-	(112,500)		(70,000)							